This publication was prepared under cooperative agreement with Chmura Economics & Analytics, with financial support from the Office of Economic Adjustment, Department of Defense.
EXECUTIVE SUMMARY

Defense spending saw strong growth over the first decade of the 21st century. From fiscal year (FY) 2000 to 2010, national defense spending increased 68% in real dollars.\(^1\) Federal government spending on national defense has been in decline since FY 2011, however, as U.S. forces have been drawn down in both Iraq and Afghanistan and the Budget Control Act of 2011 forced significant cuts in defense spending. From FY 2011 to 2019, real defense spending is expected to decline 28% according to the **Budget of the United States Government, Fiscal Year 2015**. Sequestration went into effect in March 2013 and required across-the-board cuts to defense and non-defense programs from FY 2013 to 2021. Over this period, defense spending will be reduced by a total of $454 billion. The impact of defense spending cuts has been, and will continue to be uneven across states as it depends in part on the number of defense personnel and amount of defense contract revenue in each state and region. Some states that benefited from the Department of Defense’s (DoD) budget expansion are now grappling with budget issues caused by cuts to military personnel and defense contract spending. The extent of the impact of reduced defense expenditures on states that have been the recipients of relatively little defense spending will be minimal; certain regions within these states, however, may face relatively large impacts. This report highlights factors, such as the reliance of regions on military bases or private contractors, which can be used to evaluate each state’s potential exposure to projected declines in defense spending.

The Defense Spending by State Fiscal Year 2014 report examines U.S. defense spending in FY 2014 at the state and local levels for the 50 states and Washington, D.C. The personnel and payroll data were provided by the DoD’s Defense Manpower Data Center.\(^3\) The contract spending data are from Chmura’s proprietary FedSpendTOP data which are derived from USASpending.gov data.\(^4\) FedSpendTOP data provide a more accurate picture of federal spending based on the time and place of performance when compared with published federal awards data.\(^5\) In addition, state gross domestic product (GDP) data used in this report are from Chmura Economics & Analytics and the Bureau of Economic Analysis while population estimates are from the U.S. Census Bureau.\(^6\)^7

In FY 2014, the DoD spent $418 billion on payroll and contracts in the United States or approximately 2.4% of U.S. GDP.\(^8\) On a per capita basis, this represents spending of $1,312 per U.S. resident. Mandatory cuts to defense spending occurred in FY 2013. From FY 2012 to 2013, DoD contract spending in the United States declined from $320.0 billion to $302.2 billion; in FY 2014 it further decreased to $282.7 billion.\(^9\)

\(^1\) The U.S. federal government’s fiscal year begins on October 1 of the previous calendar year and ends on September 30. For example, FY 2001 began October 1, 2000 and ended September 30, 2001.


\(^3\) The contract spending data are from Chmura’s proprietary FedSpendTOP data which are derived from USASpending.gov data.\(^4\) FedSpendTOP data provide a more accurate picture of federal spending based on the time and place of performance when compared with published federal awards data.\(^5\) In addition, state gross domestic product (GDP) data used in this report are from Chmura Economics & Analytics and the Bureau of Economic Analysis while population estimates are from the U.S. Census Bureau.\(^6\)^7

\(^4\) Due to federal guidelines, the USASpending.gov database does not contain information on every subcontractor. In addition, a June 2014 Government Accountability Office (GAO) study found underreporting and data inconsistencies in the USASpending.gov database, but these issues were more prevalent with grants or loans than contract awards.\(^5\) In addition to adjusting for the length of the contract, FedSpendTOP data are adjusted for associated subcontractors’ place of performance. That is, regional spending is based on place of performance (note: subcontract performance may not be in the same region where the prime contract is performed). FedSpendTOP data include purchases by non-DoD agencies which end up in DoD products. The data set has also been corrected for errors identified during the quality control process. Based on research, manual adjustments were made to Virginia DoD contract revenue in FY 2012-2014, and manual adjustments were made to Connecticut, Rhode Island, and Maine DoD contract revenue in FY 2013 and 2014. Chmura’s data adjustments and quality assurance processes improve the quality of the data, but Chmura does not guarantee that there are no errors in its FedSpendTOP data set.

\(^6\) The 2014 state gross product data were estimated by Chmura Economics & Analytics (with the exception of the 4th quarter of 2013 which is from the Bureau of Economic Analysis) and used to calculate spending as a percent of state GDP.

\(^7\) July 2014 population estimates were used to calculate per resident spending.

\(^8\) Grant spending, which represents less than 2% of total DoD spending, is not included in this report.

\(^9\) In nominal dollars (i.e., not adjusted for inflation). DoD contract spending in the United States in FY 2012 and 2013 differs slightly from what was reported in the Defense Spending by State FY 2013 report due to revisions and updates to past contract data in the USASpending.gov database. Awards can be modified for numerous reasons including the cancellation of a project, price revisions, or corrections of estimates previously recorded as obligations.

In FY 2014, the DoD spent $418 billion on payroll and contracts in the United States or approximately 2.4% of U.S. GDP.
Table 1 shows the ten states with the largest defense spending as a share of GDP. Virginia tops the list with 11.8% of its GDP in FY 2014 reliant on military spending. The $54.7 billion of defense spending in Virginia included $38.0 billion in contract spending and $16.6 billion in defense payrolls. Several large defense contractors, including Huntington Ingalls and General Dynamics, are headquartered in Virginia, which is also home to large military installations including Naval Air Station Norfolk, Joint Base Langley-Eustis, and Fort Lee.

Hawaii had the second-largest military spending as a percent of its GDP in FY 2014. At $7.6 billion, defense spending in Hawaii accounted for 9.9% of Hawaii’s GDP. About 74% of the $7.6 billion went to defense personnel payrolls.

In FY 2014, Alabama had the third-highest military spending as a share of its GDP at 5.9%. About three-fifths (61%) of this spending was in Madison County, Alabama. Rounding out the top 10 states with the highest defense spending as a share of state GDP were the District of Columbia, Alaska, Maryland, Mississippi, Kentucky, Maine, and Arizona.

Table 1: Highest Defense Spending as a % of State GDP

<table>
<thead>
<tr>
<th>Rank</th>
<th>State</th>
<th>Share of State GDP</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Virginia</td>
<td>11.8%</td>
</tr>
<tr>
<td>2</td>
<td>Hawaii</td>
<td>9.9%</td>
</tr>
<tr>
<td>3</td>
<td>Alabama</td>
<td>5.9%</td>
</tr>
<tr>
<td>4</td>
<td>District of Columbia</td>
<td>5.8%</td>
</tr>
<tr>
<td>5</td>
<td>Alaska</td>
<td>5.7%</td>
</tr>
<tr>
<td>6</td>
<td>Maryland</td>
<td>5.7%</td>
</tr>
<tr>
<td>7</td>
<td>Mississippi</td>
<td>5.1%</td>
</tr>
<tr>
<td>8</td>
<td>Kentucky</td>
<td>4.9%</td>
</tr>
<tr>
<td>9</td>
<td>Maine</td>
<td>4.4%</td>
</tr>
<tr>
<td>10</td>
<td>Arizona</td>
<td>4.0%</td>
</tr>
</tbody>
</table>

Sources: Bureau of Economic Analysis, Defense Manpower Data Center, and Chmura Economics & Analytics.

At 0.5%, Oregon had the smallest military spending as a percent of its GDP in FY 2014 (see Table 2). The $1.2 billion of defense spending represented 0.3% of total U.S. defense spending. West Virginia had the second-lowest defense spending as a share of its GDP at 0.7% followed by New York—also at 0.7%. Other states with very low defense spending as a percent of GDP include Illinois (0.8%), Tennessee (0.8%), Iowa (0.8%), Michigan (0.8%), Wyoming (0.9%), Vermont (1.0%), and Idaho (1.0%).

Table 2: Lowest Defense Spending as a % of State GDP

<table>
<thead>
<tr>
<th>Rank</th>
<th>State</th>
<th>Share of State GDP</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Oregon</td>
<td>0.5%</td>
</tr>
<tr>
<td>2</td>
<td>West Virginia</td>
<td>0.7%</td>
</tr>
<tr>
<td>3</td>
<td>New York</td>
<td>0.7%</td>
</tr>
<tr>
<td>4</td>
<td>Illinois</td>
<td>0.8%</td>
</tr>
<tr>
<td>5</td>
<td>Tennessee</td>
<td>0.8%</td>
</tr>
<tr>
<td>6</td>
<td>Iowa</td>
<td>0.8%</td>
</tr>
<tr>
<td>7</td>
<td>Michigan</td>
<td>0.8%</td>
</tr>
<tr>
<td>8</td>
<td>Wyoming</td>
<td>0.9%</td>
</tr>
<tr>
<td>9</td>
<td>Vermont</td>
<td>1.0%</td>
</tr>
<tr>
<td>10</td>
<td>Idaho</td>
<td>1.0%</td>
</tr>
</tbody>
</table>

Sources: Bureau of Economic Analysis, Defense Manpower Data Center, and Chmura Economics & Analytics.

Average DoD spending by state was approximately $8.2 billion in FY 2014. As seen in Table 3, DoD spending was highest in Virginia, followed by California, Texas, Maryland, and Florida. The 10 states with the highest DoD spending accounted for almost three-fifths of total DoD spending in the nation.

Table 3: Top States by Total Defense Spending

<table>
<thead>
<tr>
<th>Rank</th>
<th>State</th>
<th>Defense Spending (in billions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Virginia</td>
<td>$54.7</td>
</tr>
<tr>
<td>2</td>
<td>California</td>
<td>$52.5</td>
</tr>
<tr>
<td>3</td>
<td>Texas</td>
<td>$39.6</td>
</tr>
<tr>
<td>4</td>
<td>Maryland</td>
<td>$19.6</td>
</tr>
<tr>
<td>5</td>
<td>Florida</td>
<td>$17.9</td>
</tr>
<tr>
<td>6</td>
<td>Pennsylvania</td>
<td>$14.2</td>
</tr>
<tr>
<td>7</td>
<td>Washington</td>
<td>$12.7</td>
</tr>
<tr>
<td>8</td>
<td>Georgia</td>
<td>$12.2</td>
</tr>
<tr>
<td>9</td>
<td>Massachusetts</td>
<td>$12.1</td>
</tr>
<tr>
<td>10</td>
<td>Alabama</td>
<td>$11.5</td>
</tr>
</tbody>
</table>

Total for Top 10 States $246.9

Total for United States $418.4

Sources: Defense Manpower Data Center and Chmura Economics & Analytics. Numbers do not sum to total due to rounding.
$418.4 BILLION SPENT IN U.S. 2.4% OF U.S. GDP $1,312 PER RESIDENT

Fairfax County, Virginia $19.1 B
San Diego County, California $15.1 B
Tarrant County, Texas $13.8 B
Los Angeles County, California $8.0 B
Santa Clara County, California $7.4 B
Madison County, Alabama $7.0 B
Honolulu County, Hawaii $6.7 B
Bexar County, Texas $6.6 B
District of Columbia $6.5 B
Newport News City, Virginia $6.2 B

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
Top Contractors (B=Billions)

- Lockheed Martin: $30.6 B
- Boeing: $20.9 B
- Raytheon: $13.0 B
- Huntington Ingalls: $11.7 B
- General Dynamics: $11.4 B
- United Technologies: $6.1 B
- L-3 Communications: $5.9 B
- BAE Systems: $5.1 B
- SAIC: $4.2 B
- Bechtel: $4.2 B

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

Value of Contract Awards Performed (Billions)

- 2007: $266.5 B
- 2008: $311.6 B
- 2009: $336.4 B
- 2010: $335.6 B
- 2011: $331.0 B
- 2012: $320.0 B
- 2013: $302.2 B
- 2014: $282.7 B

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
**ALABAMA**

A. $11.5 BILLION spent in state
B. 5.9% of state GDP
C. 2.7% of total U.S. defense spending
D. $2,363 per resident

### CONTRACTS

#### By Type
- Research & Development: 25%
- Supplies & Equipment: 26%
- Construction: 3%
- Service: 47%

#### By Service
- Army: 55%
- Navy/Marines: 15%
- Air Force: 10%
- Other defense: 21%

### Top Contractors (M=millions)
- Computershare (Austal): $991.4 M
- Boeing: $656.2 M
- SAIC: $566.6 M
- Court Square Capital Partners (NTS Huntsville): $524.8 M
- L-3 Communications: $406.1 M
- Northrop Grumman: $328.6 M
- Redstone Defense Systems: $281.5 M
- Intuitive Research and Technology: $268.1 M
- Computer Sciences Corporation: $240.5 M
- Science and Engineering Services: $192.9 M

### Value of Contract Awards Performed (Billions)

<table>
<thead>
<tr>
<th>Year</th>
<th>2007</th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
<th>2011</th>
<th>2012</th>
<th>2013</th>
<th>2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Value</td>
<td>$10.7</td>
<td>$8.6</td>
<td>$8.7</td>
<td>$8.3</td>
<td>$9.2</td>
<td>$9.1</td>
<td>$7.6</td>
<td>$8.4</td>
</tr>
</tbody>
</table>

### Defense Personnel

- $3.1 Billion total payroll
- 53,059 total personnel

#### Allocation, By Type
- Reserve/National Guard: 39%
- Civilian: 46%
- Active duty: 15%

### Top Personnel Locations
- Madison County: 16,078
- Montgomery County: 10,074
- Jefferson County: 4,549
- Calhoun County: 3,746
- Dale County: 3,051
- Coffee County: 2,409
- Mobile County: 2,261
- Houston County: 1,437
- Tuscaloosa County: 866
- Autauga County: 663

**Sources:** Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
HOW TO READ THIS REPORT

A Ranking of and dollar amount spent by the Department of Defense (DoD) in the state including payroll and contracts.

B Ranking of and defense spending in the state as a share of state gross domestic product (GDP). Fourth Quarter 2013 GDP data are from the Bureau of Economic Analysis as of August 20, 2014. First, Second, and Third Quarter 2014 GDP data were estimated by Chmura Economics & Analytics (Chmura).

C State’s share of DoD contract and payroll spending in the 50 states and the District of Columbia.

D DoD spending in the state divided by the number of residents in the state. Spending is for FY 2014 and the number of residents is based on July 2014 population estimates.

E Contract spending data are from Chmura’s proprietary FedSpendTOP data set which is derived from USASpending.gov data. USASpending.gov is a publicly available, searchable website operated by the U.S. Treasury Department’s Bureau of the Fiscal Service. The website provides information on federal contract, grant, loan, and other assistance awards. FedSpendTOP data are adjusted to provide a more accurate depiction of when and where work funded by Department of Defense contract awards takes place. Specifically, FedSpendTOP data are adjusted for: (1) the length of the contract for contracts spanning multiple fiscal years to present a more accurate picture of federal spending over time compared with raw, published federal awards data; (2) the place of performance with out-of-region awards subcontracted into the area added in and in-region awards subcontracted out of the region subtracted out; (3) purchases by non-DoD agencies which end up in DoD products; and (4) manual adjustments made to Virginia DoD contract revenue in FY 2012 - 2014 and Connecticut, Rhode Island, and Maine DoD contract revenue in FY 2013 and 2014. (Note that adjustments #2 and #4 do not apply to “H.”) Due to federal guidelines, the USASpending.gov database does not contain information on every subcontractor. In addition, a June 2014 Government Accountability Office (GAO) study found underreporting and data inconsistencies in the USASpending.gov database, but these issues were more prevalent with grants or loans than contract awards.

F Shows the percentage of federal contract spending in the state by product and service type. All federal contract spending is classified as one of four product or service types (i.e., Research & Development, Service, Construction, and Supplies & Equipment). Spending by product and service type below 0.5% of the total does not appear in the pie chart. Percentages may not total 100 due to rounding.

G Shows the percentage of federal contract spending by service branch or contracting agency. Reserve and National Guard contract spending is included with the associated service branch or contracting agency (e.g., Air National Guard contracts are included as Air Force contracts). Percentages may not total 100 due to rounding.

H The parent company was used to identify the contract recipient. Only includes prime awards (i.e., awards subcontracted out to other companies are not subtracted out). Amounts greater than $1 billion are rounded to the nearest $100 million while amounts less than $1 billion are rounded to the nearest $0.1 million.

I Historical data are shown by fiscal year and are rounded to the nearest $100 million. Spending data are adjusted as noted in “E.” Data are not adjusted for inflation.

J Total payroll exceeding $1 billion is rounded to the nearest $100 million while total payroll less than $1 billion is rounded to the nearest $0.1 million. Personnel figure includes active duty, civilian, and Reserve and National Guard personnel. Active duty data include Air Force, Army, and Navy/Marines.

K Shows the percentage of defense personnel in the state by type. Percentages may not total 100 due to rounding.

L All location data are as of September 2014. Active duty and civilian member counts are based on duty location; Reserve and National Guard member counts are based on assigned location. (County assignments are approximate as they are distributed from zip-based data sources.)

M Shows the top ten locations in the state based on defense payroll and contract awards. The circles are drawn proportionally within a state but cannot be compared to circles in other states. County payroll spending figures are approximate as they are derived from zip-based data sources. Contract spending data are adjusted as noted in “E.” Amounts greater than $1 billion are rounded to the nearest $100 million while amounts less than $1 billion are rounded to the nearest $0.1 million.

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
$418.4 BILLION spent in U.S.
2.4% OF U.S. GDP
$1,312 PER RESIDENT

By Type
Research & Development: 12%
Construction: 4%
Supplies & Equipment: 47%
Service: 37%

Top Contractors (B=billions)
Lockheed Martin $30.6 B
Boeing $20.9 B
Raytheon $13.0 B
Huntington Ingalls $11.7 B
General Dynamics $11.4 B
United Technologies $6.1 B
L-3 Communications $5.9 B
BAE Systems $5.1 B
SAIC $4.2 B
Bechtel $4.2 B

Value of Contract Awards Performed (Billions)
2007 $266.5
2008 $311.6
2009 $336.4
2010 $335.6
2011 $331.0
2012 $320.0
2013 $302.2
2014 $282.7

By Service
Army: 26%
Navy/Marines: 31%
Air Force: 19%
Other defense: 23%

Top Personnel Locations (B=billions)
Fairfax County, Virginia $19.1 B
San Diego County, California $15.1 B
Tarrant County, Texas $13.8 B
Los Angeles County, California $8.0 B
Santa Clara County, California $7.4 B
Madison County, Alabama $7.0 B
Honolulu County, Hawaii $6.7 B
Bexar County, Texas $6.6 B
District of Columbia $6.5 B
Newport News City, Virginia $6.2 B

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
ALABAMA

#10 $11.5 BILLION SPENT IN STATE
#3 5.9% OF STATE GDP
2.7% OF TOTAL U.S. DEFENSE SPENDING
$2,363 PER RESIDENT

CONTRACTS

By Type

- Research & Development: 25%
- Construction: 3%
- Supplies & Equipment: 26%
- Service: 47%

By Service

- Army: 55%
- Navy/Marines: 15%
- Air Force: 10%
- Other defense: 21%

Top Contractors

<table>
<thead>
<tr>
<th>Contractor/Company</th>
<th>(M=millions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Computershare (Austral)</td>
<td>$991.4 M</td>
</tr>
<tr>
<td>Boeing</td>
<td>$656.2 M</td>
</tr>
<tr>
<td>SAIC</td>
<td>$566.6 M</td>
</tr>
<tr>
<td>Court Square Capital Partners (NTS Huntsville)</td>
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<td>$240.5 M</td>
</tr>
<tr>
<td>Science and Engineering Services</td>
<td>$192.9 M</td>
</tr>
</tbody>
</table>

Value of Contract Awards Performed (Billions)

- 2007: $10.7
- 2008: $8.6
- 2009: $8.7
- 2010: $8.3
- 2011: $9.2
- 2012: $9.1
- 2013: $7.6
- 2014: $8.4

DEFENSE PERSONNEL

$3.1 Billion TOTAL PAYROLL
53,059 TOTAL PERSONNEL

Allocation, By Type

- Reserve/ National Guard: 39%
- Civilian: 46%
- Active duty: 15%

Top Personnel Locations

- Madison County: 16,078
- Montgomery County: 10,074
- Jefferson County: 4,549
- Calhoun County: 3,746
- Dale County: 3,051
- Coffee County: 2,409
- Mobile County: 2,261
- Houston County: 1,437
- Tuscaloosa County: 866
- Autauga County: 663

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
ALASKA

#31 $3.4 BILLION SPENT IN STATE

#5 5.7% OF STATE GDP

0.8% OF TOTAL U.S. DEFENSE SPENDING

$4,576 PER RESIDENT

**Contracts**

By Type

- Research & Development: 1%
- Construction: 10%
- Supplies & Equipment: 28%
- Service: 61%

By Service

- Army: 39%
- Navy/Marines: 6%
- Air Force: 26%
- Other defense: 29%

Fiscal Year 2014

**Top Contractors** (M=millions)

- Arctic Slope Regional Corporation $296.8 M
- Crowley Petroleum Distribution $120.6 M
- Doyon Utilities $61.9 M
- BAE Systems $46.8 M
- Watterson Construction $43.7 M
- Alutiiq $41.6 M
- NANA Regional Corporation $37.2 M
- Chugach Alaska Corporation $33.9 M
- SIOTS $30.4 M
- Bristol Environmental Remediation Services $26.9 M

**Value of Contract Awards Performed** (Billions)

<table>
<thead>
<tr>
<th>Year</th>
<th>2007</th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
<th>2011</th>
<th>2012</th>
<th>2013</th>
<th>2014</th>
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<td>Value</td>
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<td>$1.8</td>
<td>$1.8</td>
<td>$1.6</td>
<td>$1.6</td>
<td>$1.8</td>
</tr>
</tbody>
</table>

**Top Personnel Locations**

- Anchorage Borough $2.1 B
- Fairbanks North Star Borough $883.3 M
- Southeast Fairbanks Census Area $92.2 M
- Denali Borough $63.2 M
- North Slope Borough $38.1 M
- Aleutian West Census Area $24.6 M
- Nome Census Area $18.5 M
- Yukon-Koyukuk Census Area $17.8 M
- Lake and Peninsula Borough $17.0 M
- Kenai Peninsula Borough $14.6 M

**Allocation, By Type**

- Reserve/National Guard: 17%
- Civilian: 16%
- Active duty: 67%

**Defense Personnel**

- $1.8 Billion TOTAL PAYROLL
- 29,188 TOTAL PERSONNEL

**Top Personnel Locations**

- Anchorage Borough 17,850
- Fairbanks North Star Borough 9,371
- Southeast Fairbanks Census Area 362
- Kodiak Island Borough 158
- North Slope Borough 142
- Nome Census Area 138
- Bethel Census Area 97
- Mantanuska-Susitna Borough 86
- Yukon-Koyukuk Census Area 82
- Denali Borough 81

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
ARIZONA

#11 $11.2 BILLION SPENT IN STATE  #10 4.0% OF STATE GDP  2.7% OF TOTAL U.S. DEFENSE SPENDING  $1,659 PER RESIDENT

CONTRACTS

By Type
Research & Development: 13%
Supplies & Equipment: 73%
Service: 13%
Construction: 2%

Top Contractors
(M=millions  B=billions)
Raytheon $4.0 B
Boeing $2.6 B
General Dynamics $464.5 M
Honeywell International $380.4 M
Northrop Grumman $128.7 M
Orbital Sciences Corporation $123.0 M
BAE Systems $119.7 M
TRAX International $109.1 M
Lockheed Martin $70.7 M
ManTech International $68.0 M

Value of Contract Awards Performed (Billions)

By Service
Army: 49%
Navy/Marines: 22%
Air Force: 13%
Other defense: 16%
Fiscal Year 2014

DEFENSE PERSONNEL

$1.9 Billion TOTAL PAYROLL
43,185 TOTAL PERSONNEL

Allocation, By Type
Reserve/ National Guard: 33%  Civilian: 21%
Active duty: 46%

Top Personnel Locations
Maricopa County $12,991
Pima County $11,896
Cochise County $6,256
Yuma County $6,047
Santa Cruz County $515
Coconino County $386
Yavapai County $230
Navajo County $110
Pinal County $108
Mohave County $100
Mohave County $92
Yavapai County $80

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
Arkansas

$1.4 Billion spent in state
40th state in GDP
0.3% of total U.S. defense spending
$469 per resident

**Contracts**

**Top Contractors**

<table>
<thead>
<tr>
<th>Contractor</th>
<th>Revenue (M)</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Dynamics</td>
<td>$170.0 M</td>
</tr>
<tr>
<td>URS</td>
<td>$122.3 M</td>
</tr>
<tr>
<td>Andritz AG</td>
<td>$21.3 M</td>
</tr>
<tr>
<td>HGL Construction</td>
<td>$16.6 M</td>
</tr>
<tr>
<td>PPG Industries</td>
<td>$10.9 M</td>
</tr>
<tr>
<td>Ross Group Construction</td>
<td>$9.2 M</td>
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<tr>
<td>SPECTRA Technologies</td>
<td>$7.9 M</td>
</tr>
<tr>
<td>United Technologies</td>
<td>$7.4 M</td>
</tr>
<tr>
<td>BCI Construction</td>
<td>$7.1 M</td>
</tr>
<tr>
<td>SDIC Constructors</td>
<td>$6.8 M</td>
</tr>
</tbody>
</table>

**Top Personnel Locations**

- **Pulaski County**: $420.8 M
- **Jefferson County**: $182.7 M
- **Calhoun County**: $177.5 M
- **Lonoke County**: $128.5 M
- **Ouachita County**: $78.2 M
- **Faulkner County**: $45.3 M
- **Sebastian County**: $45.2 M
- **Franklin County**: $27.9 M
- **White County**: $25.6 M
- **Washington County**: $17.4 M

**Defense Personnel**

- $735.1 Million total payroll
- 21,154 total personnel

**Allocation, By Type**

- Reserve/ National Guard: 59%
- Active duty: 24%
- Civilian: 17%

**Fiscal Year 2014**

Office of Economic Adjustment – Defense Spending by State, FY2014

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
CALIFORNIA

#2 $52.5 BILLION SPENT IN STATE
#22 2.3% OF STATE GDP
12.5% OF TOTAL U.S. DEFENSE SPENDING
$1,353 PER RESIDENT

By Type
Research & Development: 15%
Construction: 2%
Supplies & Equipment: 45%
Service: 37%

Top Contractors
(M=millions B=billions)
Lockheed Martin $4.8 B
Boeing $3.6 B
Health Net $3.4 B
General Atomics $2.1 B
Huntington Ingalls $2.0 B
McKesson $1.7 B
Raytheon $1.3 B
Northrop Grumman $2.1 B
General Dynamics $873.8 M
BAE Systems $633.3 M

Value of Contract Awards Performed (Billions)

<table>
<thead>
<tr>
<th>Year</th>
<th>2007</th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
<th>2011</th>
<th>2012</th>
<th>2013</th>
<th>2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Value</td>
<td>$35.7</td>
<td>$42.1</td>
<td>$41.2</td>
<td>$41.3</td>
<td>$42.6</td>
<td>$38.3</td>
<td>$38.5</td>
<td>$37.9</td>
</tr>
</tbody>
</table>

DEFENSE PERSONNEL

$14.6 Billion TOTAL PAYROLL
272,864 TOTAL PERSONNEL

Allocation, By Type
Reserve/National Guard: 21%
Civilian: 22%
Active duty: 57%

Top Personnel Locations
San Diego County
Los Angeles County
Santa Clara County
Sacramento County
Orange County
Yolo County
San Bernardino County
Ventura County
Monterey County
Contra Costa County

Top Defense Spending Locations
San Diego County $15.1 B
Los Angeles County $8.0 B
Santa Clara County $7.4 B
Sacramento County $3.7 B
Orange County $3.3 B
Yolo County $1.7 B
San Bernardino County $1.6 B
Ventura County $1.4 B
Monterey County $989.4 M
Contra Costa County $816.2 M

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
COLORADO

#16 $9.2 BILLION SPENT IN STATE

3.0% OF STATE GDP

2.2% OF TOTAL U.S. DEFENSE SPENDING

$1,717 PER RESIDENT

By Type
Research & Development: 17%
Construction: 4%
Supplies & Equipment: 16%
Service: 63%

By Service
Army: 14%
Navy/Marines: 3%
Air Force: 72%
Other defense: 11%

Top Contractors
(M=millions B=billions)
United Launch Alliance $2.4 B
Lockheed Martin $413.7 M
Raytheon $279.3 M
Northrop Grumman $275.4 M
ITT $249.7 M
Harris $122.7 M
Berkshire Hathaway (FlightSafety Services Corp.) $111.9 M
Intelligent Software Solutions $109.6 M
Ball $109.3 M
Honeywell International $92.4 M

Value of Contract Awards Performed (Billions)

Allocation, By Type
Reserve/National Guard: 22%
Civilian: 18%
Active duty: 60%

Top Personnel Locations

El Paso County $4.1 B
Arapahoe County $3.2 B
Denver County $246.7 M
Jefferson County $236.5 M
Boulder County $193.5 M
Adams County $118.9 M
Pueblo County $75.4 M
Douglas County $65.2 M
Broomfield County $58.1 M
Larimer County $47.2 M

Top Personnel Locations

El Paso County 36,572
Arapahoe County 6,021
Adams County 2,297
Jefferson County 1,262
Denver County 1,095
Teller County 544
Larimer County 499
Boulder County 490
Pueblo County 456
Douglas County 414

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
Connecticut

#14 $9.9 Billion spent in state

#11 3.9% of state GDP

2.4% of total U.S. defense spending

$2,758 per resident

**Contracts**

*By Type*

- Research & Development: 9%
- Supplies & Equipment: 84%
- Service: 7%

*By Service*

- Army: 23%
- Navy/Marines: 56%
- Air Force: 11%
- Other defense: 10%

**Top Contractors**

(M=millions B=billions)

- United Technologies: $5.6 B
- General Dynamics: $3.7 B
- Applied Physical Sciences: $2.75 M
- Timken: $2.64 M
- Finmeccanica: $2.40 M
- Colt Defense: $1.97 M
- SPX: $1.45 M
- Connecticut Container Corporation (Unicorr): $1.28 M
- Treadwell: $1.27 M
- Kaman Corporation: $1.17 M

**Value of Contract Awards Performed** (Billions)

<table>
<thead>
<tr>
<th>Year</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>2007</td>
<td>$9.2</td>
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<tr>
<td>2008</td>
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<td>2009</td>
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<tr>
<td>2010</td>
<td>$10.3</td>
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<td>2011</td>
<td>$11.8</td>
</tr>
<tr>
<td>2012</td>
<td>$11.9</td>
</tr>
<tr>
<td>2013</td>
<td>$13.0</td>
</tr>
<tr>
<td>2014</td>
<td>$9.2</td>
</tr>
</tbody>
</table>

**Defense Personnel**

$706.8 Million total payroll

15,446 total personnel

**Allocation, By Type**

- Reserve/National Guard: 44%
- Civilian: 17%
- Active duty: 40%

**Top Personnel Locations**

- New London County: 6,349
- Hartford County: 3,708
- New Haven County: 1,335
- Fairfield County: 791
- Middlesex County: 496
- Tolland County: 229
- Windham County: 178
- Litchfield County: 147

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
DELWARE

#45 $721.1 MILLION SPENT IN STATE

#39 1.1% OF STATE GDP

0.2% OF TOTAL U.S. DEFENSE SPENDING

$771 PER RESIDENT

By Type

Research & Development: 2%

Construction: 1%

Supplies & Equipment: 65%

Service: 32%

Top Contractors

Husky Energy $174.1 M

Great Lakes Dredge & Dock $12.7 M

Johnson Controls Federal Systems-Versar JV $12.3 M

Cherokee Nation Construction Services $11.2 M

Caesar Rodney School District $8.4 M

DIMO Corp $6.4 M

George & Lynch $6.0 M

Tesla Industries $4.3 M

Corcon $3.7 M

Miami Business Services $3.6 M

Value of Contract Awards Performed (Billions)

Fiscal Year 2014

Allocation, By Type

Reserve/National Guard: 52%

Civilian: 15%

Active duty: 34%

Top Personnel Locations

Kent County $330.9 M

New Castle County $313.8 M

Sussex County $75.6 M

Kent County

New Castle County

Sussex County

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
### CONTRACTS

**By Type**

- Research & Development: 7%
- Construction: 3%
- Supplies & Equipment: 18%
- Service: 72%

**By Service**

- Army: 15%
- Navy/Marines: 53%
- Air Force: 6%
- Other defense: 25%

### Top Contractors

<table>
<thead>
<tr>
<th>Contractor</th>
<th>Value (M=millions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>United States Department of Energy</td>
<td>$410.3 M</td>
</tr>
<tr>
<td>Alion Science and Technology</td>
<td>$299.5 M</td>
</tr>
<tr>
<td>Booz Allen Hamilton Holding Corporation</td>
<td>$221.5 M</td>
</tr>
<tr>
<td>Rand Corporation</td>
<td>$182.5 M</td>
</tr>
<tr>
<td>SAIC</td>
<td>$120.0 M</td>
</tr>
<tr>
<td>Computer Sciences Corporation</td>
<td>$119.7 M</td>
</tr>
<tr>
<td>American Petroleum Tankers</td>
<td>$105.0 M</td>
</tr>
<tr>
<td>Government of the United States</td>
<td>$91.0 M</td>
</tr>
<tr>
<td>Carahsoft</td>
<td>$77.0 M</td>
</tr>
<tr>
<td>ITT</td>
<td>$62.9 M</td>
</tr>
</tbody>
</table>

### Value of Contract Awards Performed (Billions)

- 2007: $4.3
- 2008: $4.5
- 2009: $5.1
- 2010: $5.0
- 2011: $4.6
- 2012: $4.2
- 2013: $4.7
- 2014: $4.2

### TOP DEFENSE SPENDING LOCATIONS

- District of Columbia: $6.5 B

### Defense Personnel

- **$2.3 Billion**
  - Total Payroll
- **25,041**
  - Total Personnel

**Allocation, By Type**

- Reserve/National Guard: 16%
- Active duty: 34%
- Civilian: 50%

### Top Personnel Locations

- District of Columbia: 25,041
FLORIDA

#5 $17.9 BILLION SPENT IN STATE
#26 2.2% OF STATE GDP
4.3% OF TOTAL U.S. DEFENSE SPENDING
$898 PER RESIDENT

By Type
Research & Development: 9%
Construction: 5%
Supplies & Equipment: 48%
Service: 37%

By Service
Army: 33%
Navy/Marines: 20%
Air Force: 25%
Other defense: 22%
Fiscal Year 2014

Top Contractors
(M=millions  B=billions)
Lockheed Martin $2.0 B
Huntington Ingalls $638.7 M
Raytheon $617.2 M
Hellfire Systems $398.7 M
General Dynamics $303.5 M
Jacobs Engineering Group $253.9 M
Harris $206.8 M
Honeywell International $187.3 M
Finmeccanica $168.0 M
BAE Systems $159.7 M

Value of Contract Awards Performed (Billions)

Top Personnel Locations

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

Office of Economic Adjustment – Defense Spending by State, FY2014
GEORGIA

#8 $12.2 BILLION SPENT IN STATE
#19 2.6% OF STATE GDP
2.9% OF TOTAL U.S. DEFENSE SPENDING
$1,208 PER RESIDENT

CONTRACTS

By Type
Research & Development: 5%
Construction: 6%
Supplies & Equipment: 53%
Service: 35%

By Service
Army: 25%
Navy/Marines: 11%
Air Force: 55%
Other defense: 9%

Top Contractors
(M=millions  B=billions)
Lockheed Martin $2.5 B
Georgia Tech Applied Research Corporation $243.0 M
General Dynamics $186.5 M
Scientific Research Corporation $144.2 M
Northrop Grumman $103.4 M
Mansfield Oil Company $67.5 M
WPP $66.8 M
Caddell Construction $58.1 M
Tiya Support Services $57.3 M
State of Georgia $55.7 M

Value of Contract Awards Performed (Billions)
07 $6.4 08 $6.7 09 $7.6 10 $7.9 11 $7.6 12 $7.1 13 $6.7 14 $5.9

Top Personnel Locations
(M=millions  B=billions)
Cobb County $2.8 B
Muscogee County $1.5 B
Houston County $1.1 B
Richmond County $1.1 B
Liberty County $943.8 M
Chattahoochee County $715.9 M
Fulton County $599.8 M
Camden County $297.8 M
Lowndes County $292.6 M
Chattahoochee County $291.9 M

Fiscal Year 2014

DEFENSE PERSONNEL

$6.3 Billion TOTAL PAYROLL
130,690 TOTAL PERSONNEL

Allocation, By Type
Reserve/ National Guard: 21%
Civilian: 26%
Active duty: 53%

Top Personnel Locations
Muscogee County 27,631
Richmond County 15,230
Liberty County 13,358
Houston County 10,345
Chatham County 10,149
Lowndes County 4,453
De Kalb County 3,092
Cobb County 2,801
Camden County 2,787
Bryan County 2,719

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
HAWAII

$7.6 BILLION SPENT IN STATE

#2 9.9% OF STATE GDP

1.8% OF TOTAL U.S. DEFENSE SPENDING

$5,352 PER RESIDENT

### CONTRACTS

#### By Type

- Research & Development: 5%
- Construction: 18%
- Supplies & Equipment: 14%
- Service: 64%

#### By Service

- Army: 37%
- Navy/Marines: 44%
- Air Force: 4%
- Other defense: 15%

### Top Contractors (M=millions)

- BAE Systems: $136.7 M
- Tesoro: $66.8 M
- Nan, Inc.: $62.5 M
- Manu Kai: $58.8 M
- J & J Maintenance: $36.3 M
- Pelatron: $35.9 M
- dck-ecc pacific: $35.7 M
- Absher Construction: $35.7 M
- Performance Systems Inc.: $35.3 M
- Y. Hata: $26.2 M

### Value of Contract Awards Performed (Billions)

- 2007: $2.1
- 2008: $2.1
- 2009: $2.3
- 2010: $2.4
- 2011: $2.5
- 2012: $2.5
- 2013: $2.5
- 2014: $2.0

### DEFENSE PERSONNEL

- $5.6 Billion TOTAL PAYROLL
- 77,163 TOTAL PERSONNEL

#### Allocation, By Type

- Reserve/National Guard: 12%
- Civilian: 24%
- Active duty: 64%

#### Top Personnel Locations

- Honolulu County: 67,354
- Hawaii County: 615
- Maui + Kalawao County: 597
- Kauai County: 249

### Top Defense Spending Locations (M=millions B=billions)

- Honolulu County: $6.7 B
- Kauai County: $111.7 M
- Hawaii County: $67.9 M
- Maui + Kalawao County: $66.7 M

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
IDAHO

#47 $630.6 MILLION SPENT IN STATE
#42 1.0% OF STATE GDP
0.2% OF TOTAL U.S. DEFENSE SPENDING
$386 PER RESIDENT

## CONTRACTS

### By Type
- Research & Development: 6%
- Construction: 10%
- Supplies & Equipment: 52%
- Service: 32%

### By Service
- Army: 28%
- Navy/Marines: 5%
- Air Force: 19%
- Other defense: 48%

---

### Top Contractors
(M=millions)
- Brad Hall & Associates, Inc. $94.2 M
- Trainor Enterprises $17.7 M
- MLDC Government Services Corporation $11.8 M
- General Dynamics $11.0 M
- US Ecology $10.8 M
- PKL Services $9.8 M
- Bering Sea Environmental $7.0 M
- Aero Specialties $5.9 M
- Johnson Controls $4.7 M
- Johnson Controls Federal Systems-Versar JV $3.9 M

### Value of Contract Awards Performed (Billions)

<table>
<thead>
<tr>
<th>Year</th>
<th>Contract Awards</th>
</tr>
</thead>
<tbody>
<tr>
<td>07</td>
<td>$0.2</td>
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<tr>
<td>08</td>
<td>$0.2</td>
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<tr>
<td>10</td>
<td>$0.2</td>
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<tr>
<td>11</td>
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<tr>
<td>12</td>
<td>$0.2</td>
</tr>
<tr>
<td>13</td>
<td>$0.2</td>
</tr>
<tr>
<td>14</td>
<td>$0.3</td>
</tr>
</tbody>
</table>

---

### DEFENSE PERSONNEL

$375.4 Million TOTAL PAYROLL
10,646 TOTAL PERSONNEL

#### Allocation, By Type
- Reserve/ National Guard: 53%
- Civilian: 15%
- Active duty: 32%

---

### Top Personnel Locations
(M=millions)
- Ada County $4,031
- Elmore County $3,173
- Canyon County $893
- Twin Falls County $382
- Bannock County $361
- Kootenai County $282
- Bonneville County $167
- Payette County $134
- Clearwater County $113
- Latah County $110

---

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
**ILLINOIS**

#23 $5.6 BILLION SPENT IN STATE

#48 0.8% OF STATE GDP

1.3% OF TOTAL U.S. DEFENSE SPENDING

$431 PER RESIDENT

## CONTRACTS

### By Type

- Research & Development: 7%
- Supplies & Equipment: 49%
- Construction: 12%
- Service: 32%

### By Service

- Army: 40%
- Navy/Marines: 22%
- Air Force: 25%
- Other defense: 13%

Fiscal Year 2014

### Top Contractors

- Huntington Ingalls: $650.4 M
- Cardinal Health: $344.3 M
- Alion Science and Technology: $320.4 M
- Navistar International: $252.0 M
- Washington Group/Alberici Joint Venture: $221.6 M
- Caterpillar: $193.8 M
- CDW Holdings: $142.7 M
- General Dynamics: $125.7 M
- Olin Corporation: $99.7 M
- Supplycore Inc.: $88.6 M

### Value of Contract Awards Performed (Billions)

<table>
<thead>
<tr>
<th>Year</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>07</td>
<td>$3.9</td>
</tr>
<tr>
<td>08</td>
<td>$8.1</td>
</tr>
<tr>
<td>09</td>
<td>$7.0</td>
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<td>10</td>
<td>$6.3</td>
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<td>11</td>
<td>$6.5</td>
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<td>$6.1</td>
</tr>
<tr>
<td>13</td>
<td>$5.3</td>
</tr>
<tr>
<td>14</td>
<td>$3.3</td>
</tr>
</tbody>
</table>

### Top Defense Spending Locations

- Cook County: $1.3 B
- St. Clair County: $1.2 B
- DuPage County: $563.3 M
- Lake County: $485.5 M
- Rock Island County: $411.7 M
- Peoria County: $250.1 M
- Pulaski County: $231.1 M
- Madison County: $189.7 M
- Winnebago County: $188.6 M
- Williamson County: $137.0 M

### Top Personnel Locations

- Lake County: 19,819
- St. Clair County: 9,643
- Cook County: 3,935
- Rock Island County: 3,884
- Sangamon County: 3,048
- Peoria County: 2,098
- Madison County: 1,447
- DuPage County: 1,137
- Will County: 945
- Henry County: 815

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
**INDIANA**

**contracts**

**By Type**

- Research & Development: 5%
- Supplies & Equipment: 75%
- Service: 19%
- Construction: 1%

**By Service**

- Army: 45%
- Navy/Marines: 27%
- Air Force: 11%
- Other defense: 17%

Fiscal Year 2014

**Top Contractors**

<table>
<thead>
<tr>
<th>Contractor</th>
<th>(M=millions B=billions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>MacAndrews &amp; Forbes Holdings</td>
<td>$1.1 B</td>
</tr>
<tr>
<td>Rolls-Royce</td>
<td>$598.7 M</td>
</tr>
<tr>
<td>Raytheon</td>
<td>$361.8 M</td>
</tr>
<tr>
<td>Calumet Shreveport Fuels</td>
<td>$139.7 M</td>
</tr>
<tr>
<td>ITT</td>
<td>$122.8 M</td>
</tr>
<tr>
<td>ERAPSC</td>
<td>$101.6 M</td>
</tr>
<tr>
<td>SAIC</td>
<td>$98.6 M</td>
</tr>
<tr>
<td>Petroleum Traders</td>
<td>$95.8 M</td>
</tr>
<tr>
<td>AmeriQual</td>
<td>$76.3 M</td>
</tr>
<tr>
<td>Allison Transmission</td>
<td>$45.3 M</td>
</tr>
</tbody>
</table>

**Value of Contract Awards Performed (Billions)**

- 2007: $4.8
- 2008: $4.6
- 2009: $5.9
- 2010: $5.3
- 2011: $6.4
- 2012: $5.1
- 2013: $4.2
- 2014: $3.3

**Top Defense Spending Locations**

<table>
<thead>
<tr>
<th>Location</th>
<th>(M=millions B=billions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Marion County</td>
<td>$1.5 B</td>
</tr>
<tr>
<td>St. Joseph County</td>
<td>$1.1 B</td>
</tr>
<tr>
<td>Allen County</td>
<td>$441.3 M</td>
</tr>
<tr>
<td>Martin County</td>
<td>$273.7 M</td>
</tr>
<tr>
<td>Whitley County</td>
<td>$105.2 M</td>
</tr>
<tr>
<td>Dubois County</td>
<td>$104.0 M</td>
</tr>
<tr>
<td>Johnson County</td>
<td>$96.6 M</td>
</tr>
<tr>
<td>Vanderburgh County</td>
<td>$86.5 M</td>
</tr>
<tr>
<td>Knox County</td>
<td>$86.0 M</td>
</tr>
<tr>
<td>Daviess County</td>
<td>$63.3 M</td>
</tr>
</tbody>
</table>

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
IOWA

# 40 $1.4 BILLION SPENT IN STATE
# 46 0.8% OF STATE GDP
0.3% OF TOTAL U.S. DEFENSE SPENDING
$450 PER RESIDENT

CONTRACTS

By Type
Research & Development: 6%
Service: 14%
Supplies & Equipment: 79%

By Service
Army: 28%
Navy/Marines: 33%
Air Force: 27%
Other defense: 12%
Fiscal Year 2014

Top Contractors (M=millions)
Rockwell Collins
Data Link Solutions
American Ordnance
Cobham
Alliant Techsystems
HNI Corporation
United Technologies
University of Iowa
Munro Construction
SC Companies, Inc.

Value of Contract Awards Performed (Billions)

<table>
<thead>
<tr>
<th>Year</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>07</td>
<td>$1.0</td>
</tr>
<tr>
<td>08</td>
<td>$1.2</td>
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<td>13</td>
<td>$1.1</td>
</tr>
<tr>
<td>14</td>
<td>$1.1</td>
</tr>
</tbody>
</table>

DEFENSE PERSONNEL

$298.7 Million TOTAL PAYROLL
13,405 TOTAL PERSONNEL

Allocation, By Type
Reserve/National Guard: 86%
Civilian: 12%
Active duty: 2%

Top Personnel Locations

Polk County
Woodbury County
Scott County
Linn County
Story County
Johnson County
Black Hawk County
Muscatine County
Muscogee County
Marion County
Des Moines County

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
KANSAS

#30 $3.5 BILLION SPENT IN STATE
#21 2.4% OF STATE GDP
0.8% OF TOTAL U.S. DEFENSE SPENDING
$1,190 PER RESIDENT

By Type
Research & Development: 2%
Construction: 8%
Supplies & Equipment: 41%
Service: 50%

By Service
Army: 36%
Navy/Marines: 3%
Air Force: 54%
Other defense: 7%

Top Contractors (M=millions)
Boeing $363.5 M
Raytheon $162.9 M
Textron $114.5 M
Hawker Beechcraft $68.1 M
Huntington Ingalls $60.3 M
General Dynamics $44.9 M
General Electric $25.8 M
Archer Western Aviation Partners $16.0 M
Aeroflex (Cobham) $12.8 M
Leading Technology Composites $12.7 M

Value of Contract Awards Performed (Billions)
07 $1.7
08 $2.4
09 $2.6
10 $2.7
11 $2.4
12 $1.9
13 $1.5
14 $1.4

Top Personnel Locations
Geary County $19,638
Sedgwick County $7,261
Leavenworth County $4,981
Shawnee County $3,202
Johnson County $1,422
Douglas County $809
Wyandotte County $724
Riley County $551
Jackson County $384
Brown County $344

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

Fiscal Year 2014
Office of Economic Adjustment – Defense Spending by State, FY2014
Top Contractors (M=millions B=billions)

- Humana: $3.6 B
- Lockheed Martin: $459.2 M
- Bechtel Parsons Blue Grass Joint Venture: $282.4 M
- Raytheon: $146.0 M
- Boeing: $93.1 M
- Trevicos Soletanche JV: $79.1 M
- BAE Systems: $70.8 M
- Strategic Communications: $55.4 M
- Finmeccanica: $54.0 M
- Serco Group: $53.7 M

Value of Contract Awards Performed (Billions)

- 2007: $4.5 B
- 2008: $7.2 B
- 2009: $8.2 B
- 2010: $6.2 B
- 2011: $5.9 B
- 2012: $5.7 B
- 2013: $5.3 B
- 2014: $6.0 B

Top Personnel Locations

- Christian County: 30,786
- Hardin County: 9,529
- Jefferson County: 2,886
- Bullitt County: 1,732
- Fayette County: 1,351
- Franklin County: 1,052
- Madison County: 957
- Meade County: 810
- Russell County: 684
- Breckinridge County: 609

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
LOUISIANA

#28 $3.7 BILLION SPENT IN STATE

#30 1.4% OF STATE GDP

0.9% OF TOTAL U.S. DEFENSE SPENDING

$786 PER RESIDENT

CONTRACTS

By Type

Research & Development: 1%

Construction: 31%

Supplies & Equipment: 28%

Service: 40%

Top Contractors (M=millions)

- Placid Refining Company: $203.9 M
- Textron: $176.8 M
- PCCP Constructors Joint Venture: $164.6 M
- Cubic Corporation: $81.2 M
- American Water Works: $67.1 M
- Boh Bros. Construction: $47.2 M
- Hornbeck Offshore Services: $40.7 M
- FEDCON Joint Venture: $38.2 M
- Weeks Marine: $36.4 M
- Huntington Ingalls: $34.9 M

Value of Contract Awards Performed (Billions)

- 2007: $3.4
- 2008: $3.3
- 2009: $4.8
- 2010: $5.6
- 2011: $4.9
- 2012: $3.1
- 2013: $2.7
- 2014: $1.9

DEFENSE PERSONNEL

$1.8 Billion TOTAL PAYROLL

41,614 TOTAL PERSONNEL

Allocation, By Type

- Reserve/ National Guard: 49%
- Civilian: 15%
- Active duty: 36%

Top Personnel Locations

- Orleans Parish: 10,254
- Vernon Parish: 8,175
- Bossier Parish: 6,736
- Caddo Parish: 3,403
- Rapides Parish: 1,832
- East Baton Rouge Parish: 1,441
- Jefferson Parish: 1,207
- St. Tammany Parish: 933
- Lafayette Parish: 905
- Ouachita Parish: 576

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
### MAINE

- **#35** $2.5 BILLION spent in state
- **#9** 4.4% of state GDP
- **0.6%** of total U.S. defense spending
- **$1,855** per resident

### CONTRACTS

**By Type**
- Research & Development: 5%
- Construction: 3%
- Supplies & Equipment: 64%
- Service: 27%

**By Service**
- Army: 18%
- Navy/Marines: 62%
- Air Force: 0%
- Other defense: 20%

### Top Contractors

<table>
<thead>
<tr>
<th>Contractor</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Dynamics</td>
<td>$984.2 M</td>
</tr>
<tr>
<td>Martin’s Point Health Care Inc.</td>
<td>$292.6 M</td>
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<tr>
<td>JCN Construction</td>
<td>$13.3 M</td>
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<tr>
<td>Group Home Foundation</td>
<td>$13.2 M</td>
</tr>
<tr>
<td>Environmental Chemical Corp</td>
<td>$11.8 M</td>
</tr>
<tr>
<td>City of Bangor</td>
<td>$9.5 M</td>
</tr>
<tr>
<td>Reed &amp; Reed</td>
<td>$9.1 M</td>
</tr>
<tr>
<td>Ameresco</td>
<td>$7.5 M</td>
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<tr>
<td>Gilbane</td>
<td>$6.3 M</td>
</tr>
<tr>
<td>Tetra Tech</td>
<td>$6.0 M</td>
</tr>
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</table>

### Value of Contract Awards Performed (Billions)

<table>
<thead>
<tr>
<th>Year</th>
<th>Amount</th>
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<tbody>
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<tr>
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<tr>
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<td>$2.7 M</td>
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<tr>
<td>13</td>
<td>$2.6 M</td>
</tr>
<tr>
<td>14</td>
<td>$1.9 M</td>
</tr>
</tbody>
</table>

### Defense Personnel

- **$596.4 Million** total payroll
- **11,187** total personnel

**Allocation, By Type**
- Reserve/National Guard: 36%
- Civilian: 62%
- Active duty: 2%

### Top Personnel Locations

- **York County**: 5,564
- **Penobscot County**: 1,988
- **Kennebec County**: 913
- **Cumberland County**: 792
- **Aroostook County**: 636
- **Androscoggin County**: 335
- **Lincoln County**: 184
- **Sagadahoc County**: 150
- **Piscataquis County**: 131
- **Hancock County**: 114

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
MARYLAND

#4 $19.6 BILLION SPENT IN STATE
#6 5.7% OF STATE GDP
4.7% OF TOTAL U.S. DEFENSE SPENDING
$3,287 PER RESIDENT

CONTRACTS

By Type

Research & Development: 15%
Construction: 5%
Supplies & Equipment: 25%
Service: 55%

By Service

Army: 33%
Navy/Marines: 33%
Air Force: 8%
Other defense: 25%

Top Contractors

(M=millions  B=billions)

Lockheed Martin $1.2 B
Textron $589.7 M
Huntington Ingalls $547.8 M
BAE Systems $525.4 M
Johns Hopkins University $444.1 M
Johns Hopkins Health System $344.5 M
ManTech International $315.2 M
Computer Sciences Corporation $256.0 M
Cerberus Capital Management (DynCorp Intl) $224.4 M
Booz Allen Hamilton Holding Corporation $224.1 M

Value of Contract Awards Performed (Billions)

$10.0  $12.1  $13.6  $13.2  $12.3  $13.0  $13.4  $12.7
0 7 08 09 10 11 12 13 14

DEFENSE PERSONNEL

$6.9 Billion TOTAL PAYROLL
91,978 TOTAL PERSONNEL

Allocation, By Type

Reserve/National Guard: 21%
Civilian: 48%
Active duty: 31%

Top Personnel Locations

Prince George’s County 20,152
Anne Arundel County 17,574
Montgomery County 8,809
Howard County 5,932
Charles County 5,582
St. Mary’s County 5,155
Harford County 4,732
Baltimore County 4,657
Calvert County 4,092
Frederick County 2,400

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

Office of Economic Adjustment – Defense Spending by State, FY2014
MASSACHUSETTS

#9 $12.1 BILLION
SPENT IN STATE

#18 2.7% OF
STATE GDP

2.9% OF TOTAL U.S.
DEFENSE SPENDING

$1,793 PER RESIDENT

By Type
Research & Development: 31%
Supplies & Equipment: 51%
Service: 17%
Construction: 1%

By Service
Army: 34%
Navy/Marines: 24%
Air Force: 28%
Other defense: 15%

Top Contractors (M=millions B=billions)
Raytheon $3.7 B
Massachusetts Institute of Technology $1.5 B
General Dynamics $1.3 B
General Electric $1.2 B
Draper Laboratory $491.7 M
MITRE $281.1 M
Textron $263.5 M
Jacobs Engineering Group $149.5 M
United Technologies $142.9 M
Brighton Marine Health Center $133.1 M

Value of Contract Awards Performed (Billions)
2007-2014

Top Personnel Locations
Middlesex County $6.0 B
Essex County $3.2 B
Bristol County $1.0 B
Suffolk County $405.8 M
Norfolk County $369.7 M
Berkshire County $277.3 M
Worcester County $222.0 M
Hampden County $168.2 M
Barnstable County $151.8 M
Hampshire County $105.6 M

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

Office of Economic Adjustment – Defense Spending by State, FY2014
MICHIGAN

#29 $3.6 BILLION SPENT IN STATE

#45 0.8% OF STATE GDP

0.9% OF TOTAL U.S. DEFENSE SPENDING

$367 PER RESIDENT

CONTRACTS

By Type

Research & Development: 6%

Construction: 2%

Supplies & Equipment: 79%

Service: 14%

Top Contractors

(M=millions  B=billions)

General Dynamics $1.5 B

BAE Systems $212.9 M

Avon Rubber $78.6 M

Peckham Vocational Industries $68.5 M

Interpublic Group of Companies $62.3 M

L-3 Communications $55.7 M

AAR $42.0 M

Arotech $38.8 M

Peckham Vocational Industries $35.5 M

Booz Allen Hamilton Holding Corporation $26.3 M

Value of Contract Awards Performed (Billions)

<table>
<thead>
<tr>
<th>Year</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>07</td>
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<tr>
<td>13</td>
<td>$3.1</td>
</tr>
<tr>
<td>14</td>
<td>$2.5</td>
</tr>
</tbody>
</table>

DEFENSE PERSONNEL

$1.1 Billion TOTAL PAYROLL

26,202 TOTAL PERSONNEL

Allocation, By Type

Reserve/ National Guard: 60%

Civilian: 36%

Active duty: 4%

Top Personnel Locations

Macomb County

Oakland County

Wayne County

Ingham County

Wexford County

Kent County

Washtenaw County

St. Clair County

Kalamazoo County

Muskegon County

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
MINNESOTA

#27 $3.7 BILLION SPENT IN STATE
#37 1.2% OF STATE GDP
0.9% OF TOTAL U.S. DEFENSE SPENDING
$679 PER RESIDENT

CONTRACTS

By Type
Research & Development: 3%
Construction: 1%
Supplies & Equipment: 23%
Service: 74%

By Service
Army: 15%
Navy/Marines: 7%
Air Force: 3%
Other defense: 75%

Top Contractors
(M=millions  B=billions)
UnitedHealth Group $2.7 B
Alliant Techsystems $338.8 M
BAE Systems $211.3 M
Cummins $114.1 M
General Dynamics $52.0 M
Lockheed Martin $21.6 M
Honeywell International $20.4 M
Polaris Industries $17.4 M
Ballistic Recovery Systems $14.9 M
Medtronic $14.5 M

Value of Contract Awards Performed (Billions)
07 $1.7
08 $1.9
09 $1.8
10 $1.6
11 $1.4
12 $1.5
13 $1.4
14 $3.2

DEFENSE PERSONNEL

$513.9 Million TOTAL PAYROLL
21,855 TOTAL PERSONNEL

Allocation, By Type
Reserve/National Guard: 86%
Civilian: 12%
Active duty: 2%

Top Personnel Locations

Hennepin County $2.8 B
Anoka County $287.0 M
Ramsey County $174.9 M
Dakota County $126.1 M
St. Louis County $56.8 M
Washington County $45.2 M
Stearns County $27.7 M
Morrison County $8.6 M
Olmsted County $7.5 M
Crow Wing County $7.1 M

TOP DEFENSE SPENDING LOCATIONS
(M=millions  B=billions)

St. Louis County
Ramsey County
Anoka County
Washington County
Dakota County
Morrison County
Stearns County
Hennepin County
Olmsted County

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
MISSISSIPPI

#24 $5.5 BILLION SPENT IN STATE
#7 5.1% OF STATE GDP
1.3% OF TOTAL U.S. DEFENSE SPENDING
$1,833 PER RESIDENT

By Type
Research & Development: 1%
Construction: 3%
Supplies & Equipment: 68%
Service: 28%

By Service
Army: 18%
Navy/Marines: 65%
Air Force: 7%
Other defense: 11%

Top Contractors
(M=millions  B=billions)
Huntington Ingalls $1.9 B
L-3 Communications $625.6 M
Northrop Grumman $554.1 M
Lockheed Martin $105.9 M
Singapore Technologies Engineering $440.0 M
Computer Sciences Corporation $42.2 M
Eaton $28.7 M
J.E. Dunn Construction Group $28.1 M
Silicon Graphics International $27.6 M
ISTAR Americas $25.1 M

Value of Contract Awards Performed (Billions)
07 $3.3 08 $3.7 09 $3.8 10 $3.8 11 $4.0 12 $4.2 13 $4.0 14 $4.0

Jackson County $2.6 B
Harrison County $700.6 M
Madison County $642.2 M
Warren County $324.7 M
Lowndes County $198.0 M
Hinds County $126.5 M
Lauderdale County $124.5 M
Forrest County $106.1 M
Hancock County $83.3 M
Rankin County $68.7 M

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

DEFENSE PERSONNEL

$1.5 Billion TOTAL PAYROLL
36,690 TOTAL PERSONNEL

Allocation, By Type
Reserve/National Guard: 46%
Civilian: 24%
Active duty: 31%

Top Personnel Locations
Harrison County 10,551
Lauderdale County 2,813
Jackson County 2,219
Hinds County 2,215
Rankin County 2,092
Lowndes County 1,967
Forrest County 1,781
Madison County 1,287
DeSoto County 810
Grenada County 629

Office of Economic Adjustment – Defense Spending by State, FY2014
MISSOURI

#12 $11.0 BILLION SPENT IN STATE
#12 3.9% OF STATE GDP
2.6% OF TOTAL U.S. DEFENSE SPENDING
$1,809 PER RESIDENT

CONTRACTS

By Type
Research & Development: 19%
Construction: 2%
Supplies & Equipment: 61%
Service: 19%

By Service
Army: 30%
Navy/Marines: 33%
Air Force: 24%
Other defense: 13%

Top Contractors
(M=millions  B=billions)
Boeing $6.9 B
Express Scripts Inc. $671.1 M
Alliant Techsystems $413.4 M
World Wide Technologies $164.2 M
Finmeccanica $129.2 M
U.S. Premium Beef $126.1 M
Graybar $69.8 M
Computer Sciences Corporation $58.4 M
EnerSys $46.5 M
Honeywell International $43.2 M

Value of Contract Awards Performed (Billions)

St. Louis County $5.0 B
St. Louis City $3.2 B
Pulaski County $828.5 M
Jackson County $644.6 M
Johnson County $347.6 M
Platte County $161.9 M
Phelps County $87.6 M
Cole County $69.4 M
St. Charles County $68.7 M
Howell County $52.7 M

DEFENSE PERSONNEL

$1.6 Billion TOTAL PAYROLL
41,569 TOTAL PERSONNEL

Allocation, By Type
Reserve/ National Guard: 47%
Civilian: 19%
Active duty: 34%

Top Personnel Locations

Pulaski County 11,030
Johnson County 6,382
St. Louis County 3,357
Greene County 1,989
Buchanan County 1,677
Cole County 1,600
Phelps County 1,447
Jackson County 1,275
Platte County 1,176
Clay County 974

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
Montana

#49 $513.5 Million
$502 Per Resident

1.1% of State GDP
0.1% of Total U.S. Defense Spending

Contracts

By Type
- Research & Development: 2%
- Construction: 11%
- Supplies & Equipment: 33%
- Service: 54%

By Service
- Army: 32%
- Navy/Marines: 5%
- Air Force: 43%
- Other defense: 19%

Top Contractors

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<thead>
<tr>
<th>Contractor</th>
<th>Amount (M=millions)</th>
</tr>
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<tbody>
<tr>
<td>S&amp;K Global Solutions</td>
<td>$23.6</td>
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<tr>
<td>S&amp;K Aerospace</td>
<td>$16.5</td>
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<td>Connacher Oil and Gas Limited</td>
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<td>ASI Constructors</td>
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<td>T &amp; L Sales</td>
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<td>CDM Smith</td>
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<td>National General</td>
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<td>Record Steel &amp; Construction</td>
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<td>PRI-ER JV</td>
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<td>CM Manufacturing</td>
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Value of Contract Awards Performed (Billions)

<table>
<thead>
<tr>
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<tr>
<td>07</td>
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<tr>
<td>08</td>
<td>$0.2</td>
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<td>13</td>
<td>$0.2</td>
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<tr>
<td>14</td>
<td>$0.2</td>
</tr>
</tbody>
</table>

Defense Personnel

$314.8 Million

9,341 Total Personnel

Allocation, By Type
- Reserve/National Guard: 50%
- Civilian: 15%
- Active duty: 35%

Top Personnel Locations

<table>
<thead>
<tr>
<th>County</th>
<th>Amount (M=millions)</th>
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<td>Cascade County</td>
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<tr>
<td>Lewis and Clark County</td>
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<td>Gallatin County</td>
<td>675</td>
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<td>Missoula County</td>
<td>439</td>
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<td>Flathead County</td>
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<td>Ravalli County</td>
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<td>Glacier County</td>
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<tr>
<td>Fergus County</td>
<td>73</td>
</tr>
<tr>
<td>Silver Bow County</td>
<td>67</td>
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Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
NEBRASKA

$1.4 BILLION SPENT IN STATE

1.2% OF STATE GDP

0.3% OF TOTAL U.S. DEFENSE SPENDING

$742 PER RESIDENT

CONTRACTS

By Type

<table>
<thead>
<tr>
<th>Type</th>
<th>Percentage</th>
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<tbody>
<tr>
<td>Research &amp; Development</td>
<td>5%</td>
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<tr>
<td>Construction</td>
<td>16%</td>
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<tr>
<td>Supplies &amp; Equipment</td>
<td>14%</td>
</tr>
<tr>
<td>Service</td>
<td>64%</td>
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By Service

<table>
<thead>
<tr>
<th>Service</th>
<th>Percentage</th>
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<tbody>
<tr>
<td>Army</td>
<td>28%</td>
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<tr>
<td>Navy/Marines</td>
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</tr>
<tr>
<td>Air Force</td>
<td>64%</td>
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<tr>
<td>Other defense</td>
<td>4%</td>
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</tbody>
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Top Contractors

- KiewitPhelps: $82.9 M
- Computer Sciences Corporation: $71.5 M
- Huntington Ingalls: $43.8 M
- Sterling Computers Corporation: $42.1 M
- Northrup Grumman: $26.2 M
- SAIC: $25.5 M
- Spiral Solutions & Technologies: $21.9 M
- Raytheon: $20.0 M
- Huntington Ingalls: $11.6 M
- Sterling Computers Corporation: $11.2 M

Value of Contract Awards Performed

<table>
<thead>
<tr>
<th>Year</th>
<th>Value (Billions)</th>
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<tbody>
<tr>
<td>2007</td>
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<td>2014</td>
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</table>

DEFENSE PERSONNEL

$792.0 Million TOTAL PAYROLL

16,684 TOTAL PERSONNEL

Allocation, By Type

- Reserve/ National Guard: 39%
- Civilian: 25%
- Active duty: 36%

Top Personnel Locations

- Sarpy County: $805.6 M
- Douglas County: $307.1 M
- Lancaster County: $104.6 M
- Madison County: $44.8 M
- Dodge County: $13.7 M
- Saunders County: $12.1 M
- Thurston County: $10.4 M
- Cass County: $10.0 M
- Buffalo County: $9.3 M
- Adams County: $7.3 M

Top Defense Spending Locations

- Sarpy County: $805.6 M
- Douglas County: $307.1 M
- Lancaster County: $104.6 M
- Madison County: $44.8 M
- Dodge County: $13.7 M
- Saunders County: $12.1 M
- Thurston County: $10.4 M
- Cass County: $10.0 M
- Buffalo County: $9.3 M
- Adams County: $7.3 M

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
# Nevada

- **#37** $2.1 Billion spent in state
- **#29** 1.6% of state GDP
- **0.5%** of total U.S. defense spending
- **$754** per resident

## Contracts

**By Type**
- Research & Development: 6%
- Construction: 3%
- Supplies & Equipment: 31%
- Service: 60%

## Top Contractors

(M=millions  B=billions)
- Sierra Nevada Corporation $1.0 B
- National Security Technologies $36.4 M
- L-3 Communications $34.4 M
- Day & Zimmermann Group $28.1 M
- URS $26.3 M
- Battlespace Flight Services $26.0 M
- Computer Sciences Corporation $23.7 M
- United Excel $23.6 M
- Blaine Warren Advertising $21.0 M
- Unmanned Systems Incorporated $18.7 M

## Value of Contract Awards Performed (Billions)

- Fiscal Year 2014

## Defense Personnel

- **$930.6 Million** total payroll
- **21,020** total personnel

### Allocation, By Type
- Reserve/National Guard: 36%
- Active duty: 52%
- Civilian: 12%

### Top Personnel Locations

- **Clark County**: 16,634
- Washoe County: 2,266
- Churchill County: 676
- Carson City: 491
- Douglas County: 273
- Lyon County: 100
- Elko County: 23
- Humboldt County: 19
- Nye County: 8
- Pershing County: 7

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
NEW HAMPSHIRE

#39 $1.5 BILLION SPENT IN STATE
#27 2.1% OF STATE GDP
0.3% OF TOTAL U.S. DEFENSE SPENDING
$1,094 PER RESIDENT

By Type

Research & Development: 13%
Supplies & Equipment: 74%
Construction: 2%
Service: 11%

By Service

Army: 26%
Navy/Marines: 23%
Air Force: 24%
Other defense: 27%

Top Contractors (M=millions)

- BAE Systems: $717.7 M
- Red River Computer Company: $178.4 M
- L-3 Communications: $105.5 M
- Elbit Systems: $45.0 M
- Environmental Chemical Corporation: $32.6 M
- Galloway Aviation Limited: $20.2 M
- Creare: $170 M
- Dell: $11.2 M
- Timken: $10.8 M
- Teledyne Technologies: $7.8 M

Value of Contract Awards Performed (Billions)

Fiscal Year 2014

Year 2007 2008 2009 2010 2011 2012 2013 2014
$1.2 $1.5 $1.7 $1.5 $1.3 $1.3 $1.3 $1.2

Top Personnel Locations

Rockingham County $1,844
Hillsborough County $1,662
Merrimack County $760
Strafford County $620
Sullivan County $219
Belknap County $95
Cheshire County $85
Carroll County $78
Coos County $50

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
NEW JERSEY

#20
$6.6 BILLION
SPENT IN STATE

#36
1.2% OF
STATE GDP

1.6% OF TOTAL U.S.
DEFENSE SPENDING

$740
PER RESIDENT

CONTRACTS

By Type
Research & Development: 20%
Construction: 5%
Supplies & Equipment: 36%
Service: 39%

By Service
Army: 30%
Navy/Marines: 25%
Air Force: 7%
Other defense: 38%

Top Contractors
(M=millions B=billions)
Lockheed Martin $1.7 B
SAIC $398.8 M
MetLife $364.9 M
ITT $194.4 M
AASKI Technology $151.3 M
L-3 Communications $118.4 M
Engineering Solutions & Products $65.2 M
Data Systems Analysts Inc $61.6 M
Great Lakes Dredge & Dock $56.0 M
D&S Consultants $47.4 M
Engineering Solutions & Products $65.2 M
Data Systems Analysts Inc $61.6 M
Great Lakes Dredge & Dock $56.0 M
D&S Consultants $47.4 M

Value of Contract Awards Performed (Billions)

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<th>Year</th>
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</table>

DEFENSE PERSONNEL

$1.6 Billion
TOTAL PAYROLL
33,469
TOTAL PERSONNEL

Allocation, By Type
Reserve/ National Guard: 52%
Civilian: 30%
Active duty: 18%

Top Personnel Locations
Burlington County 14,442
Mercer County 3,295
Ocean County 3,248
Morris County 3,011
Monmouth County 1,360
Sussex County 1,308
Cape May County 1,113
Warren County 1,054
Hudson County 876
Bergen County 790

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
NEW MEXICO

#33 $3.2 BILLION
SPENT IN STATE
#14 3.5% OF
STATE GDP
0.8% OF TOTAL U.S.
DEFENSE SPENDING
$1,555 PER RESIDENT

CONTRACTS

By Type
Research & Development: 15%
Construction: 8%
Supplies & Equipment: 8%
Service: 69%

By Service
Army: 28%
Navy/Marines: 3%
Air Force: 26%
Other defense: 43%

Top Contractors
Lockheed Martin $732.1 M
New Mexico Technology Group $109.6 M
Applied Research Associates $63.1 M
URS $56.2 M
Boeing $55.0 M
Honeywell International $49.1 M
Los Alamos National Security $32.3 M
SAIC $31.1 M
Allen Division CAE-Link Corporation $21.1 M
K.L. House Construction $18.5 M

Value of Contract Awards Performed (Billions)

Top Personnel Locations
Bernalillo County $1.7 B
Dona Ana County $449.2 M
Curry County $394.4 M
Otero County $375.3 M
Sandoval County $66.6 M
Los Alamos County $44.2 M
Santa Fe County $33.8 M
Roosevelt County $32.7 M
Socorro County $32.0 M
Grant County $16.4 M

DEFENSE PERSONNEL

$1.3 Billion
TOTAL PAYROLL
23,563
TOTAL PERSONNEL

Allocation, By Type
Reserve/National Guard: 22%
Civilian: 27%
Active duty: 51%

Top Personnel Locations
Bernalillo County 7,846
Curry County 4,789
Otero County 4,121
Dona Ana County 2,820
Sandoval County 1,043
Santa Fe County 606
Roosevelt County 385
San Juan County 255
Lincoln County 238
Taos County 233

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

Office of Economic Adjustment – Defense Spending by State, FY2014
NEW YORK

#15 $9.6 BILLION SPENT IN STATE

#49 0.7% OF STATE GDP

2.3% OF TOTAL U.S. DEFENSE SPENDING

$487 PER RESIDENT

CONTRACTS

By Type

Research & Development: 23%

Construction: 6%

Supplies & Equipment: 55%

Service: 15%

By Service

Army: 27%

Navy/Marines: 45%

Air Force: 9%

Other defense: 18%

Fiscal Year 2014

Top Contractors

(M=millions B=billions)

Huntington Ingalls $1.8 B

Lockheed Martin $1.2 B

Harris $494.0 M

Bechtel $177.4 M

Interpublic Group of Companies $167.6 M

BAE Systems $142.1 M

SRC $126.0 M

Great Lakes Dredge & Dock $107.7 M

Saint Vincent’s Catholic Medical Centers $92.5 M

L-3 Communications $89.7 M

Value of Contract Awards Performed (Billions)


DEFENSE PERSONNEL

$2.7 Billion TOTAL PAYROLL

63,546 TOTAL PERSONNEL

Allocation, By Type

Reserve/ National Guard: 47%

Civilian: 18%

Active duty: 35%

Top Personnel Locations

Jefferson County 18,303

Orange County 4,933

Suffolk County 3,484

Niagara County 3,117

Onondaga County 2,996

Queens County 2,902

Schenectady County 2,513

Kings County 2,235

Onondaga County 1,988

Erie County 1,870

TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)

Nassau County $2.1 B

Jefferson County $1.1 B

Onondaga County $820.1 M

Suffolk County $787.3 M

Tioga County $675.8 M

Monroe County $656.1 M

New York County $493.0 M

Orange County $479.9 M

Schenectady County $303.2 M

Oneida County $268.2 M

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
North Carolina

$10.1 Billion spent in state
28th
2.1% of state GDP
2.4% of total U.S. defense spending
$1,012 per resident

By Type

- Research & Development: 6%
- Construction: 18%
- Supplies & Equipment: 22%
- Service: 55%

Top Contractors

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<th>Contractor</th>
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<td>$3.4</td>
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<td>2014</td>
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</table>

Allocation, By Type

- Reserve/National Guard: 16%
- Civilian: 15%
- Active duty: 69%

Top Personnel Locations

- Cumberland County: $3.8 B
- Onslow County: $2.6 B
- Craven County: $636.9 M
- Wayne County: $332.2 M
- Hoke County: $290.2 M
- Wake County: $280.2 M
- Harnett County: $200.6 M
- Moore County: $187.0 M
- Mecklenburg County: $168.7 M
- Robeson County: $147.5 M

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

Office of Economic Adjustment – Defense Spending by State, FY2014
NORTH DAKOTA

#44 $764.8 MILLION SPENT IN STATE
#34 1.2% OF STATE GDP
0.2% OF TOTAL U.S. DEFENSE SPENDING
$1,034 PER RESIDENT

CONTRACTS

By Type

- Research & Development: 1%
- Construction: 36%
- Supplies & Equipment: 22%
- Service: 40%

By Service

- Army: 51%
- Navy/Marines: 3%
- Air Force: 29%
- Other defense: 17%

Top Contractors (M=millions)

- Sundt: $30.2 M
- PCL Employees Holdings: $13.4 M
- Tesoro: $13.2 M
- Dakco Distributors: $10.9 M
- Pro-Mark Services: $9.5 M
- Koontz Electric Company: $9.2 M
- Construction Engineers: $7.2 M
- Rolac Contracting, Inc.: $4.8 M
- S & S Coatings Inc.: $4.8 M
- Fiore Industries: $3.8 M

Value of Contract Awards Performed (Billions)

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DEFENSE PERSONNEL

$552.1 Million TOTAL PAYROLL
13,242 TOTAL PERSONNEL

Allocation, By Type

- Reserve/ National Guard: 36%
- Civilian: 12%
- Active duty: 52%

Top Personnel Locations

- Ward County: 5,827
- Cass County: 2,171
- Grand Forks County: 2,116
- Burleigh County: 1,237
- Ramsey County: 375
- Mcintosh County: 219
- Stark County: 184
- Bottineau County: 142
- Pembina County: 135
- Morton County: 125

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
**Wisconsin**

- 94
- 74
- 155
- 64

**Illinois**

- 72
- 70
- 39
- 43

**Indiana**

- 39
- 89
- 24
- 94

**Lake Michigan**

- 88
- 183

---

**Development:** 16%

**Research & Development:** 16%

**Supplies & Equipment:** 54%

**Service:** 27%

**Construction:** 3%

---

**Ohio**

- 19
- 33
- 33
- 617

**Top Contractors**

- General Electric $648.4 M
- Cardinal Health $639.7 M
- Battelle Memorial Institute $324.3 M
- Boeing $121.1 M
- Lockheed Martin $119.0 M
- CFM International $111.6 M
- DDJ Capital Mgmt (The Wornick Company) $102.4 M
- L-3 Communications $96.3 M
- General Dynamics $57.2 M
- Macaulay-Brown, Inc $51.9 M

**Value of Contract Awards Performed (Billions)**

- 2007 $5.6
- 2008 $6.3
- 2009 $7.0
- 2010 $6.5
- 2011 $6.2
- 2012 $6.3
- 2013 $5.5
- 2014 $4.3

---

**Top Defense Spending Locations**

- Franklin County $1.7 B
- Montgomery County $1.6 B
- Greene County $1.3 B
- Hamilton County $924.0 M
- Cuyahoga County $342.8 M
- Summit County $222.5 M
- Licking County $156.3 M
- Clermont County $79.5 M
- Clark County $73.8 M
- Lucas County $56.3 M

---

**Allocation, By Type**

- Reserve/ National Guard: 47%
- Active duty: 11%
- Civilian: 42%

---

**Top Personnel Locations**

- Montgomery County 14,983
- Franklin County 13,416
- Greene County 6,852
- Cuyahoga County 3,662
- Stark County 2,101
- Clark County 1,981
- Hamilton County 1,766
- Richland County 1,625
- Trumbull County 1,621
- Lucas County 1,508

---

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
OKLAHOMA

#26 $4.3 BILLION SPENT IN STATE
#24 2.3% OF STATE GDP
1.0% OF TOTAL U.S. DEFENSE SPENDING
$1,105 PER RESIDENT

Top Contractors (M=millions)
- Boeing $202.0 M
- URS $139.6 M
- Computer Sciences Corporation $130.7 M
- Finmeccanica $52.5 M
- Chugach Alaska Corporation $48.3 M
- Cherokee Nation $45.3 M
- Ross Group Construction $48.3 M
- Professional Contract Services, Inc. $30.6 M
- L-3 Communications $30.1 M
- Harper Construction $21.7 M

Value of Contract Awards Performed (Billions)
- Fiscal Year 2014

Defence Personnel

$2.7 Billion TOTAL PAYROLL
55,509 TOTAL PERSONNEL

Allocation, By Type
- Reserve/ National Guard: 25%
- Civilian: 39%
- Active duty: 35%

Top Personnel Locations

- Oklahoma County
- Comanche County
- Cleveland County
- Tulsa County
- Garfield County
- Jackson County
- Pittsburg County
- Stephens County
- Creek County
- Rogers County
- Oklahoma County
- Tulsa County
- Comanche County
- Cleveland County
- Tulsa County
- Jackson County
- Garfield County
- Stephens County
- Pittsburg County
- Creek County
- Rogers County

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
OREGON

#43 $1.2 BILLION SPENT IN STATE
#51 0.5% OF STATE GDP
0.3% OF TOTAL U.S. DEFENSE SPENDING
$290 PER RESIDENT

By Type
- Research & Development: 2%
- Construction: 9%
- Supplies & Equipment: 46%
- Service: 43%

By Service
- Army: 56%
- Navy/Marines: 18%
- Air Force: 6%
- Other defense: 20%

Top Contractors
- URS: $127.5 M
- FLIR Systems: $91.1 M
- Vigor Industrial: $82.2 M
- Rockwell Collins: $57.1 M
- Manson Construction: $179 M
- Andritz AG: $17.1 M
- Oregon Iron Works: $16.7 M
- Port of Portland: $13.0 M
- Interocean American Shipping Corp.: $12.1 M
- Epic Aviation: $9.9 M

Value of Contract Awards Performed (Billions)

<table>
<thead>
<tr>
<th>Year</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>07</td>
<td>$1.0</td>
</tr>
<tr>
<td>08</td>
<td>$1.3</td>
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<td>13</td>
<td>$0.7</td>
</tr>
<tr>
<td>14</td>
<td>$0.7</td>
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</tbody>
</table>

DEFENSE PERSONNEL

$441.4 Million TOTAL PAYROLL
13,382 TOTAL PERSONNEL

Allocation, By Type
- Reserve/National Guard: 75%
- Civilian: 22%
- Active duty: 3%

Top Personnel Locations

- Multnomah County: $294.9 M
- Clackamas County: $240.2 M
- Umatilla County: $170.2 M
- Washington County: $85.6 M
- Marion County: $53.5 M
- Klamath County: $52.5 M
- Linn County: $34.4 M
- Clatsop County: $31.0 M
- Lane County: $24.8 M
- Benton County: $21.3 M

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
Pennsylvania

- #6 in defense spending in state
- #25 in state GDP
- 3.4% of total U.S. defense spending
- $1.12 billion per resident

**Contracts**

**By Type**
- Research & Development: 7%
- Construction: 2%
- Supplies & Equipment: 79%
- Service: 13%

**By Service**
- Army: 25%
- Navy/Marines: 42%
- Air Force: 8%
- Other defense: 25%

**Top Contractors**

(M=millions B=billions)
- Bechtel: $3.5 B
- Boeing: $1.5 B
- AmerisourceBergen: $1.5 B
- Lockheed Martin: $756.3 M
- BAE Systems: $566.6 M
- Highmark Inc.: $239.9 M
- Navmar Applied Sciences: $200.8 M
- Carnegie Mellon University: $189.1 M
- Pennsylvania State University: $141.0 M
- United States Department of Energy: $114.7 M

**Value of Contract Awards Performed (Billions)**

- 2007: $10.3
- 2008: $12.7
- 2009: $11.5
- 2010: $11.0
- 2011: $11.2
- 2012: $11.8
- 2013: $10.1
- 2014: $11.8

**Top Personnel Locations**

(M=millions B=billions)
- Cumberland County: $698.3 M
- Allegheny County: $613.5 M
- Delaware County: $406.8 M
- Montgomery County: $391.7 M
- Dauphin County: $364.4 M
- Lebanon County: $327.3 M
- Bucks County: $288.3 M
- Lackawanna County: $224.6 M
- Philadelphia County: $206.1 M
- Cambria County: $140.5 M

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
RHODE ISLAND

#38 $2.1 BILLION SPENT IN STATE
#13 3.8% OF STATE GDP
0.5% OF TOTAL U.S. DEFENSE SPENDING
$1,948 PER RESIDENT

**By Type**
- Research & Development: 4%
- Construction: 2%
- Supplies & Equipment: 68%
- Service: 26%

**By Service**
- Army: 2%
- Navy/Marines: 92%
- Air Force: 0%
- Other defense: 5%

**Top Contractors**
- Raytheon: $257.1 M
- Systems Engineering & Associates: $49.9 M
- L-3 Communications: $41.4 M
- McLaughlin Research Corporation: $23.6 M
- SAIC: $22.9 M
- BAE Systems: $20.2 M
- Alion Science and Technology: $13.4 M
- Lockheed Martin: $13.0 M
- Rite-Solutions: $9.2 M
- Doyon: $8.8 M

**Value of Contract Awards Performed (Billions)**

<table>
<thead>
<tr>
<th>Year</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>2007</td>
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<tr>
<td>2008</td>
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<tr>
<td>2009</td>
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</tr>
<tr>
<td>2010</td>
<td>$0.8</td>
</tr>
<tr>
<td>2011</td>
<td>$0.7</td>
</tr>
<tr>
<td>2012</td>
<td>$0.7</td>
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<tr>
<td>2013</td>
<td>$1.2</td>
</tr>
<tr>
<td>2014</td>
<td>$1.3</td>
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**Top Personnel Locations**

<table>
<thead>
<tr>
<th>Location</th>
<th>Value</th>
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</thead>
<tbody>
<tr>
<td>Newport County</td>
<td>$892.2 M</td>
</tr>
<tr>
<td>Washington County</td>
<td>$741.9 M</td>
</tr>
<tr>
<td>Providence County</td>
<td>$233.1 M</td>
</tr>
<tr>
<td>Kent County</td>
<td>$131.1 M</td>
</tr>
<tr>
<td>Bristol County</td>
<td>$42.9 M</td>
</tr>
</tbody>
</table>

**Allocation, By Type**
- Reserve/National Guard: 37%
- Civilian: 36%
- Active duty: 27%

**Top Personnel**
- Newport County: 5,105
- Providence County: 2,879
- Washington County: 1,792
- Kent County: 1,586
- Bristol County: 505

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
$6.1 Billion spent in State
15% of state GDP
1.5% of total U.S. defense spending
$1,262 per resident

By Type
Research & Development: 2%
Construction: 6%
Supplies & Equipment: 31%
Service: 62%

By Service
Army: 16%
Navy/Marines: 58%
Air Force: 5%
Other defense: 20%

Top Contractors (M=millions)
SAIC $254.7 M
General Dynamics $147.7 M
L-3 Communications $126.7 M
Lockheed Martin $109.9 M
Cerberus Cptl Mgmt (Readiness Mgmt Sprt) $93.5 M
Force Protection, Inc. $88.5 M
Honeywell International $88.1 M
Mercom $83.3 M
CACI $79.5 M
UNAKA $68.5 M

Value of Contract Awards Performed (Billions)

<table>
<thead>
<tr>
<th>Year</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>07</td>
<td>$3.4</td>
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<tr>
<td>08</td>
<td>$4.2</td>
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<td>12</td>
<td>$4.8</td>
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<td>13</td>
<td>$3.3</td>
</tr>
<tr>
<td>14</td>
<td>$3.4</td>
</tr>
</tbody>
</table>

Top Personnel Locations

Richland County $16,074
Beaufort County $11,077
Berkeley County $9,067
Sumter County $7,126
Charleston County $5,947
Dorchester County $3,698
Lexington County $1,796
Greenville County $1,380
Kershaw County $1,219
Aiken County $658

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
SOUTH DAKOTA

46

$686.7 MILLION

SPENT IN STATE

31

1.4% OF

STATE GDP

0.2% OF TOTAL U.S.

DEFENSE SPENDING

$805

PER RESIDENT

By Type

Research & Development: 0%

Construction: 1%

Supplies & Equipment: 83%

Service: 16%

By Service

Army: 11%

Navy/Marines: 14%

Air Force: 8%

Other defense: 67%

Fiscal Year 2014

Top Contractors

Tyson Foods $223.8 M
BAE Systems $35.5 M
Forest Products Distributors $6.1 M
Royal Bridge $5.8 M
M1 Support Services $5.2 M
Chenega Corporation $4.2 M
Black Hills Ammunition Inc. $4.1 M
Astec Industries, Inc. $3.6 M
GBK Joint Venture $3.5 M
NIITEK $3.0 M

Value of Contract Awards Performed (Billions)

2007 $0.4
2008 $0.4
2009 $0.4
2010 $0.5
2011 $0.5
2012 $0.5
2013 $0.4
2014 $0.4

DEFENSE PERSONNEL

$334.5 Million

TOTAL PAYROLL

9,430

TOTAL PERSONNEL

Allocation, By Type

 Reserve/ National Guard: 51%
Civilian: 15%
Active duty: 34%

Top Personnel Locations

Pennington County 2,627
Minnehaha County 2,195
Meade County 2,113
Day County 301
Brown County 276
Charles Mix County 176
Hughes County 154
Lincoln County 122
Sanborn County 120
Lawrence County 117

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
TENNESSEE

- #36 in state GDP
- #47 of state personnel
- 0.6% of total U.S. defense spending
- $361 per resident

**Contracts**

- **By Type**
  - Research & Development: 21%
  - Supplies & Equipment: 29%
  - Construction: 14%
  - Service: 37%

- **By Service**
  - Army: 37%
  - Navy/Marines: 9%
  - Air Force: 25%
  - Other Defense: 29%

**Top Contractors**

- Aerospace Testing Alliance: $260.2 M
- BAE Systems: $196.6 M
- UT-Battelle: $96.1 M
- FedEx: $69.5 M
- Bauer AG: $44.3 M
- NIITEK: $36.4 M
- Sword & Shield Enterprise Security: $34.0 M
- ECI Defense Group: $30.9 M
- ForceX: $20.9 M
- Jacobs Engineering Group: $19.1 M

**Value of Contract Awards Performed (Billions)**

- 2007: $3.0
- 2008: $3.5
- 2009: $3.2
- 2010: $3.0
- 2011: $2.5
- 2012: $1.7
- 2013: $1.6
- 2014: $1.4

**Top Defense Spending Locations**

- Shelby County: $425.2 M
- Coffee County: $321.4 M
- Sullivan County: $211.1 M
- Davidson County: $193.1 M
- Anderson County: $152.1 M
- Knox County: $124.9 M
- Montgomery County: $92.7 M
- Tipton County: $87.3 M
- Smith County: $48.8 M
- Rutherford County: $44.6 M

**Defense Personnel**

- $967.6 Million total payroll
- 71,442 total personnel

**Allocation, By Type**

- Reserve/National Guard: 87%
- Civilian: 10%
- Active duty: 3%

**Top Personnel Locations**

- Shelby County: 27,953
- Tipton County: 18,883
- Davidson County: 4,751
- Knox County: 1,695
- Hamilton County: 1,606
- Montgomery County: 1,589
- Dyer County: 1,549
- Rutherford County: 1,266
- Blount County: 1,121
- Sumner County: 633

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
**TENNESSEE**

- #3 in defense spending with $39.6 billion spent in the state.
- #20 in state GDP, with 2.5% of state GDP.
- 9.5% of total U.S. defense spending.
- $1,468 per resident.

**Contracts by Type**
- Research & Development: 13%
- Construction: 2%
- Supplies & Equipment: 62%
- Service: 22%

**Top Contractors**
- Lockheed Martin: $12.8 billion
- Bell Boeing Joint Project Office: $3.4 billion
- L-3 Communications: $2.5 billion
- Royal Dutch Shell: $1.8 billion
- Textron: $1.2 billion
- Valero: $1.0 billion
- Raytheon: $976.7 million
- Kelly Aviation Center: $356.5 million
- Western Refining: $341.0 million
- Cerberus Capital Management: $321.4 million

**Value of Contract Awards Performed (Billions)**

<table>
<thead>
<tr>
<th>Year</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>07</td>
<td>$24.4</td>
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<tr>
<td>08</td>
<td>$30.5</td>
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<td>13</td>
<td>$32.0</td>
</tr>
<tr>
<td>14</td>
<td>$29.0</td>
</tr>
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</table>

**Defense Personnel**
- $10.6 billion total payroll.
- 217,674 total personnel.

**Top Personnel Locations**

<table>
<thead>
<tr>
<th>County</th>
<th>Value (M/B)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bexar County</td>
<td>$58.5 billion</td>
</tr>
<tr>
<td>Bell County</td>
<td>$41.6 million</td>
</tr>
<tr>
<td>El Paso County</td>
<td>$32.4 billion</td>
</tr>
<tr>
<td>Tarrant County</td>
<td>$13.8 billion</td>
</tr>
<tr>
<td>Bexar County</td>
<td>$6.6 billion</td>
</tr>
<tr>
<td>Potter County</td>
<td>$3.3 billion</td>
</tr>
<tr>
<td>Harris County</td>
<td>$2.9 billion</td>
</tr>
<tr>
<td>Bell County</td>
<td>$2.8 billion</td>
</tr>
<tr>
<td>El Paso County</td>
<td>$2.6 billion</td>
</tr>
<tr>
<td>Dallas County</td>
<td>$2.0 billion</td>
</tr>
<tr>
<td>Collin County</td>
<td>$1.1 billion</td>
</tr>
<tr>
<td>Nueces County</td>
<td>$452.3 million</td>
</tr>
<tr>
<td>Travis County</td>
<td>$431.1 million</td>
</tr>
</tbody>
</table>

**Allocation, By Type**
- Reserve/National Guard: 24%
- Active duty: 54%
- Civilian: 22%

**Top Defense Spending Locations**

<table>
<thead>
<tr>
<th>County</th>
<th>Value (M/B)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tarrant County</td>
<td>$13.8 billion</td>
</tr>
<tr>
<td>Bexar County</td>
<td>$6.6 billion</td>
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<tr>
<td>Potter County</td>
<td>$3.3 billion</td>
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<tr>
<td>Harris County</td>
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<tr>
<td>Travis County</td>
<td>$431.1 million</td>
</tr>
</tbody>
</table>

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
$3.3 BILLION SPENT IN STATE
23.23% OF STATE GDP
0.8% OF TOTAL U.S. DEFENSE SPENDING
$1,122 PER RESIDENT

Top Contractors

<table>
<thead>
<tr>
<th>Contractor</th>
<th>Amount (M=millions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Huntington Ingalls</td>
<td>$356.4 M</td>
</tr>
<tr>
<td>L-3 Communications</td>
<td>$312.1 M</td>
</tr>
<tr>
<td>URS</td>
<td>$227.7 M</td>
</tr>
<tr>
<td>Carlyle Partners IV</td>
<td>$149.4 M</td>
</tr>
<tr>
<td>Balfour Beatty/DPR/Big-D Joint Venture</td>
<td>$47.5 M</td>
</tr>
<tr>
<td>Alliant Techsystems</td>
<td>$45.8 M</td>
</tr>
<tr>
<td>Utah State University</td>
<td>$42.0 M</td>
</tr>
<tr>
<td>The Sinclair Companies</td>
<td>$21.7 M</td>
</tr>
<tr>
<td>3M</td>
<td>$18.1 M</td>
</tr>
<tr>
<td>IMSAR</td>
<td>$16.0 M</td>
</tr>
</tbody>
</table>

Value of Contract Awards Performed (Billions)

Top Personnel Locations

<table>
<thead>
<tr>
<th>Location</th>
<th>Amount (M=millions)</th>
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<tbody>
<tr>
<td>Davis County</td>
<td>$1.2 B</td>
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<tr>
<td>Salt Lake County</td>
<td>$917.8 M</td>
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<td>Tooele County</td>
<td>$415.3 M</td>
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<tr>
<td>Utah County</td>
<td>$282.2 M</td>
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<tr>
<td>Weber County</td>
<td>$127.3 M</td>
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<tr>
<td>Cache County</td>
<td>$62.5 M</td>
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<tr>
<td>Summit County</td>
<td>$45.1 M</td>
</tr>
<tr>
<td>Box Elder County</td>
<td>$36.1 M</td>
</tr>
<tr>
<td>Uintah County</td>
<td>$27.8 M</td>
</tr>
<tr>
<td>Wasatch County</td>
<td>$20.0 M</td>
</tr>
</tbody>
</table>

Allocation, By Type

- Reserve/National Guard: 41%
- Civilian: 47%
- Active duty: 13%

Top Personnel Locations

- Salt Lake County: 9,668
- Davis County: 8,050
- Utah County: 3,673
- Weber County: 2,201
- Tooele County: 1,757
- Uintah County: 464
- Summit County: 445
- Wasatch County: 297
- Iron County: 297
- Washington County: 283

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
VERMONT

#51 $289.6 MILLION SPENT IN STATE
#43 1.0% OF STATE GDP
0.1% OF TOTAL U.S. DEFENSE SPENDING
$462 PER RESIDENT

CONTRACTS

By Type
Research & Development: 3%
Construction: 1%
Supplies & Equipment: 82%
Service: 13%

By Service
Army: 39%
Navy/Marines: 28%
Air Force: 4%
Other defense: 29%

Top Contractors

<table>
<thead>
<tr>
<th>Contractor</th>
<th>(M=millions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Dynamics</td>
<td>$57.4 M</td>
</tr>
<tr>
<td>United Technologies</td>
<td>$34.7 M</td>
</tr>
<tr>
<td>Revision Military</td>
<td>$16.4 M</td>
</tr>
<tr>
<td>Preci-Manufacturing</td>
<td>$3.8 M</td>
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<tr>
<td>Kibbutz Sasa</td>
<td>$2.9 M</td>
</tr>
<tr>
<td>Concepts ETI</td>
<td>$2.5 M</td>
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<tr>
<td>Vermont Aerospace Manufacturing</td>
<td>$2.1 M</td>
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<tr>
<td>NECCO, Inc.</td>
<td>$2.1 M</td>
</tr>
<tr>
<td>New England Woodcraft</td>
<td>$1.8 M</td>
</tr>
<tr>
<td>CH2M HILL</td>
<td>$1.8 M</td>
</tr>
</tbody>
</table>

Value of Contract Awards Performed (Billions)

Fiscal Year 2014:
- 2014: $0.6
- 2013: $0.6
- 2012: $0.5
- 2011: $0.6
- 2010: $0.6
- 2009: $0.5
- 2008: $0.5
- 2007: $0.2

DEFENSE PERSONNEL

$129.8 Million TOTAL PAYROLL
5,054 TOTAL PERSONNEL

Allocation, By Type
Reserve/National Guard: 84%
Civilian: 13%
Active duty: 2%

Top Personnel Locations

Chittenden County: 2,107
Franklin County: 911
Washington County: 380
Orange County: 348
Lamoille County: 254
Rutland County: 246
Addison County: 137
Bennington County: 108
Windsor County: 106
Orleans County: 91

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
WASHINGTON

7
$12.7 BILLION
SPENT IN STATE

16
3.1% OF
STATE GDP

3.0%
OF TOTAL U.S.
DEFENSE SPENDING

$1,793
PER RESIDENT

CONTRACTS

By Type
Research & Development: 5%
Construction: 7%
Supplies & Equipment: 69%
Service: 19%

By Service
Army: 11%
Navy/Marines: 56%
Air Force: 23%
Other defense: 10%

Top Contractors
(M=millions  B=billions)
Boeing $4.3 B
U.S. Oil Trading $162.5 M
Pacific Medical Center Clinic $129.5 M
EHW Constructors Joint Venture $83.1 M
EJB Facilities Services $60.9 M
Todd Shipyards (Vigor Industrial) $59.0 M
BP $58.4 M
International Marine & Industrial Applicators $53.0 M
Dakota Creek Industries $44.6 M
Skookum Educational Programs $43.1 M

Value of Contract Awards Performed (Billions)
2007 2008 2009 2010 2011 2012 2013 2014
$4.5 $5.5 $5.9 $4.8 $5.2 $7.0 $6.8 $6.8

DEFENSE PERSONNEL

$5.8 Billion
TOTAL PAYROLL
106,333
TOTAL PERSONNEL

Allocation, By Type
Reserve/ National Guard: 18%
Civilian: 28%
Active duty: 54%

Top Personnel Locations
King County
Pierce County
Kitsap County
Snohomish County
Island County
Klickitat County
Skagit County
Whatcom County
Clallam County

TOP DEFENSE SPENDING LOCATIONS
(M=millions  B=billions)
King County $4.7 B
Pierce County $3.6 B
Kitsap County $1.0 B
Snohomish County $343.0 M
Spokane County $340.3 M
Island County $279.4 M
Klickitat County $178.5 M
Skagit County $113.8 M
Whatcom County $107.6 M
Clallam County $75.1 M

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
WEST VIRGINIA

#48 $539.8 MILLION SPENT IN STATE
#50 0.7% OF STATE GDP
0.1% OF TOTAL U.S. DEFENSE SPENDING
$292 PER RESIDENT

By Type

- Research & Development: 6%
- Construction: 27%
- Supplies & Equipment: 44%
- Service: 23%

By Service

- Army: 69%
- Navy/Marines: 10%
- Air Force: 13%
- Other defense: 8%

Top Contractors (M=millions)

- Alliant Techsystems Inc $69.5 M
- McTech $18.4 M
- Heeter Construction $18.3 M
- Shaka, Inc. $16.0 M
- Allied Defense Industries Inc $6.9 M
- Port Amherst $5.8 M
- Electronic Warfare Associates $5.5 M
- Wycliffe Enterprises $5.1 M
- River Trading Company $3.5 M
- B/E Aerospace $3.4 M

Value of Contract Awards Performed (Billions)

Fiscal Year 2014

- 07 $0.4
- 08 $0.3
- 09 $0.3
- 10 $0.3
- 11 $0.3
- 12 $0.3
- 13 $0.3
- 14 $0.2

Top Personnel Locations

- Kanawha County $2,771
- Cabell County $668
- Ohio County $514
- Preston County $440
- Berkeley County $411
- Wood County $410
- Monongalia County $351
- Putnam County $351
- Jefferson County $341
- Harrison County $336

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

Office of Economic Adjustment – Defense Spending by State, FY2014
WISCONSIN

#34 $3.1 BILLION SPENT IN STATE

41 1.0% OF STATE GDP

0.7% OF TOTAL U.S. DEFENSE SPENDING

$532 PER RESIDENT

CONTRACTS

By Type

Research & Development: 2%

Construction: 2%

Supplies & Equipment: 84%

Service: 12%

Top Contractors (M=millions B=billions)

Oshkosh Corporation $1.7 B

Wisconsin Physicians Service Insurance Corp. $123.6 M

National Presto Industries $91.4 M

General Electric $54.7 M

Snap-on Incorporated $40.1 M

Ocenco $21.4 M

Tower Industries, Inc. $20.5 M

Industries for the Blind $16.0 M

ORC Industries $14.9 M

Kepa-TCI JV $14.0 M

Value of Contract Awards Performed (Billions)

Fiscal Year 2014

$2.6 $3.9 $4.6 $5.3 $4.4 $3.3 $2.6

Allocation, By Service

Army: 74%

Navy/Marines: 10%

Air Force: 1%

Other defense: 15%

By Service

Reserve/National Guard: 82%

Civilian: 15%

Active duty: 3%

Top Personnel Locations

Winnebago County

Millwaukee County

Dane County

Monroe County

Rock County

Waukesha County

Kenosha County

La Crosse County

Brown County

Marathon County

Outagamie County

Monroe County

Winnebago County

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

$462.9 Million

TOTAL PAYROLL

18,260

TOTAL PERSONNEL

DEFENSE PERSONNEL

$532 PER RESIDENT

Winnebago County $1.7 B

Milwaukee County $272.1 M

Dane County $253.8 M

Monroe County $176.3 M

Rock County $110.4 M

Waukesha County $97.8 M

Kenosha County $81.8 M

La Crosse County $81.1 M

Outagamie County $26.9 M

Brown County $20.9 M

Office of Economic Adjustment – Defense Spending by State, FY2014

58
**Wyoming**

#50 $398.3 MILLION SPENT IN STATE
#44 0.9% OF STATE GDP
0.1% OF TOTAL U.S. DEFENSE SPENDING

$682 PER RESIDENT

### Contracts

**By Type**
- Research & Development: 4%
- Construction: 22%
- Supplies & Equipment: 15%
- Service: 59%

**By Service**
- Army: 40%
- Navy/Marines: 1%
- Air Force: 43%
- Other defense: 16%

**Top Contractors**

<table>
<thead>
<tr>
<th>Contractor</th>
<th>Amount (M=millions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Navarro Research and Engineering</td>
<td>$13.4 M</td>
</tr>
<tr>
<td>Recco</td>
<td>$9.9 M</td>
</tr>
<tr>
<td>M1 Support Services</td>
<td>$9.8 M</td>
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<tr>
<td>Grand Enterprises</td>
<td>$7.3 M</td>
</tr>
<tr>
<td>Lakeshore Engineering Services</td>
<td>$6.4 M</td>
</tr>
<tr>
<td>Federal Contracting</td>
<td>$5.2 M</td>
</tr>
<tr>
<td>The Shaw Group (CB&amp;I)</td>
<td>$3.8 M</td>
</tr>
<tr>
<td>SKILS'KIN</td>
<td>$3.2 M</td>
</tr>
<tr>
<td>BAE Systems</td>
<td>$2.7 M</td>
</tr>
<tr>
<td>Faith Enterprises Incorporated</td>
<td>$2.4 M</td>
</tr>
</tbody>
</table>

**Value of Contract Awards Performed (Billions)**

- 2007: $0.2
- 2008: $0.2
- 2009: $0.2
- 2010: $0.2
- 2011: $0.1
- 2012: $0.2
- 2013: $0.1
- 2014: $0.1

### Defense Personnel

$275.8 Million TOTAL PAYROLL
6,972 TOTAL PERSONNEL

**Allocation, By Type**
- Reserve/National Guard: 43%
- Civilian: 15%
- Active duty: 42%

**Top Personnel Locations**

<table>
<thead>
<tr>
<th>Location</th>
<th>Personnel</th>
</tr>
</thead>
<tbody>
<tr>
<td>Laramie County</td>
<td>5,494</td>
</tr>
<tr>
<td>Albany County</td>
<td>338</td>
</tr>
<tr>
<td>Natrona County</td>
<td>238</td>
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<tr>
<td>Platte County</td>
<td>185</td>
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<tr>
<td>Big Horn County</td>
<td>122</td>
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<tr>
<td>Sweetwater County</td>
<td>120</td>
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<td>Sheridan County</td>
<td>106</td>
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<tr>
<td>Goshen County</td>
<td>86</td>
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<tr>
<td>Fremont County</td>
<td>76</td>
</tr>
<tr>
<td>Niobrara County</td>
<td>73</td>
</tr>
</tbody>
</table>

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
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# How to Read and Use the Information in This Table

This table is designed to provide a summary of DoD contract and payroll spending in the 50 states and the District of Columbia. The data in this table inform the following question categories:

- **What is the role of defense spending in a state’s economy?** (Columns 1, 4, and 12)

- **How does the amount of defense spending received by a state compare with other states and the national average?** (Columns 2, 5, and 11)

- **Has a state’s share of defense contract and payroll spending increased or decreased from a year earlier?** (Column 3)

- **What does the breakdown of contract spending versus payrolls say about the state’s dependencies on defense-industry employment or military installations?** (Columns 5 - 10)

The table shows the states (listed alphabetically) followed by the average or total for the United States which makes it easy to compare any individual state to the national average or the total for the nation. More information on the displayed data or data definitions can be found on page 7. The columns show the following variables:

- **Column 1: Defense Spending as a Share of GDP (%)**
  shows defense spending (i.e., contract spending + payrolls) as a share of state gross domestic product. This provides an understanding of the degree to which each state’s economic health depends on defense contract spending and payrolls and therefore how vulnerable each state is to shifts in DoD spending.

- **Column 2: State Share of Total U.S. Defense Spending (%)**
  shows each state’s share of total defense spending (i.e., contract spending + payrolls in the 50 states plus the District of Columbia) which helps to identify the largest and smallest recipients of DoD spending.

- **Column 3: Change in Share of Total Spending from Prior Year (Percentage Points)**
  shows how much the state’s share of total U.S. defense spending (i.e., contract spending + payrolls in the 50 states plus the District of Columbia) increased or decreased from FY 2013 (in percentage points), indicating which states are gaining or losing share of U.S. defense spending.

- **Column 4: Defense Spending per Resident ($)**
  is the amount the DoD spent in the state per resident on contracts and payrolls which, like Defense Spending as a Share of GDP, also shows a state’s relative dependence on defense spending (e.g., a state with higher defense spending per resident than the U.S. average could be described as having an above-average dependency on defense spending).

- **Column 5: Total Payroll and Contracts ($ Billions)**
  shows all DoD payroll and contract spending in a state.

- **Column 6: Total Contracts ($ Billions)**
  shows all DoD contract spending performed in a state.

- **Column 7: Total Payroll Outlays ($ Billions)**
  shows DoD payroll outlays for civilian, active duty, reserve and guard personnel. Pension payments are not included in these figures.

- **Column 8: Civilian Pay ($ Billions)**
  shows pay (not including pension payments) to military civilians.

- **Column 9: Military Active Duty Pay ($ Billions)**
  shows pay (not including pension payments) to active duty personnel.

- **Column 10: Reserve & National Guard Pay**
  shows pay (not including pension payments) to Reserve and National Guard personnel.

- **Column 11: Ranking by Total Defense Spending**
  shows how each state ranks in terms of total defense contract and payroll spending.

- **Column 12: Ranking by Defense Spending as a Share of State GDP**
  provides a ranking for what portion of a state’s GDP is directly attributable to defense contract and payroll spending.

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
<table>
<thead>
<tr>
<th>State</th>
<th>Defense Spending as Share of GDP (%)</th>
<th>State Share of Total U.S. Defense Spending (%)</th>
<th>Change in Share of Total Spending from Prior Year (Percentage Points)</th>
<th>Defense Spending per Resident ($)</th>
<th>Total Payroll &amp; Contracts ($ Billions)</th>
<th>Total Contracts ($ Billions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alabama</td>
<td>5.9</td>
<td>2.7</td>
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<td>2,363</td>
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U.S. Average/Total 2.4 100.0 n/a 1,312 418.4 282.7
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**U.S. Average/Total**: 135.8  51.1  68.3  16.4  n/a  n/a

*Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.*